

TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING
SEPTEMBER 30, 2021

PREPARED FOR:

ST. LUKE'S WOOD RIVER MEDICAL CENTER,
LTD.
190 E. BANNOCK
BOISE, ID 83712

PREPARED BY:

DELOITTE TAX LLP
695 TOWN CENTER DRIVE, SUITE 1200
COSTA MESA, CA 92626-1924

AMOUNT DUE OR REFUND:

NOT APPLICABLE

MAKE CHECK PAYABLE TO:

NOT APPLICABLE

MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:

NOT APPLICABLE

RETURN MUST BE MAILED ON OR BEFORE:

NOT APPLICABLE

SPECIAL INSTRUCTIONS:

THIS COPY OF THE RETURN IS PROVIDED ONLY FOR PUBLIC DISCLOSURE
PURPOSES. ANY CONFIDENTIAL INFORMATION REGARDING LARGE DONORS
HAS BEEN REMOVED.

Extended to August 15, 2022

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Form 990

2020

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2020 calendar year, or tax year beginning OCT 1, 2020 and ending SEP 30, 2021

Form sections B through M: B Check if applicable; C Name of organization; D Employer identification number; E Telephone number; G Gross receipts; H(a) Is this a group return; H(b) Are all subordinates included; I Tax-exempt status; J Website; K Form of organization; L Year of formation; M State of legal domicile.

Part I Summary

Table with columns: Activities & Governance, Revenue, Expenses, Net Assets or Fund Balances. Rows include mission statement, governance metrics, revenue breakdown, expenses, and net assets.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete.

Signature and preparer information: Sign Here (Signature of officer, Date), Paid (Print/Type preparer's name, Signature, Date, Check if self-employed, PTIN), Preparer Use Only (Firm's name, address, EIN, Phone no.).

May the IRS discuss this return with the preparer shown above? See instructions [X] Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission: To improve the health of people in the communities we serve.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

4a (Code:) (Expenses \$ 59,907,903. including grants of \$) (Revenue \$ 77,724,552.) Medical & Surgical Services at St. Luke's Wood River Medical Center include inpatient and outpatient surgery, diagnostics, maternity services, physical and occupational therapy, mammography, intensive care and medical/surgical units. During fiscal year 2021, St. Luke's Wood River Medical Center provided qualified inpatient care for 1,133 admissions covering 3,060 patient days. They also provided patient care associated with 45,690 outpatient visits.

4b (Code:) (Expenses \$ 5,044,539. including grants of \$) (Revenue \$ 6,544,788.) Physician Services Wood River has medical practices serving the following areas: Internal Medicine, OBGYN, Family Medicine, Pediatrics, Dermatology, Gastroenterology, Mental Health, Neurology, Orthopedics, and Sports Medicine. In fiscal year 2021, the practices had 76,889 visits.

4c (Code:) (Expenses \$ 7,884,966. including grants of \$) (Revenue \$ 10,229,959.) Emergency and Transport The Emergency Department is a designated Level IV Trauma Center and is staffed 24/7 by board-certified emergency medicine physicians. Air St. Luke's is also available to move patients in critical situations via helicopter, fixed wing or ground transport to our urban locations. During Fiscal Year 2021, the 24-hour emergency department had 7,656 patient visits.

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 72,837,408.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	X	
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	X	
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	X	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		X
24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
24c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
25b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):		
28a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>		X
28b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>		X
28c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	X	
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
35b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	X	

Note: All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
1b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
1c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 0		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
b	If "Yes," enter the name of the foreign country ▶ _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? ...		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the sponsoring organization make any taxable distributions under section 4966?		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12 10a		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b		
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders 11a		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state?		
	Note: See the instructions for additional information the organization must report on Schedule O.		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b		
c	Enter the amount of reserves on hand 13c		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?		X
	If "Yes," see instructions and file Form 4720, Schedule N.		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?		X
	If "Yes," complete Form 4720, Schedule O.		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
	1a 16		
b	Enter the number of voting members included on line 1a, above, who are independent		
	1b 12		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders?	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body?	X	
b	Each committee with authority to act on behalf of the governing body?	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
10b			
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	X	
12c			
13	Did the organization have a written whistleblower policy?	X	
14	Did the organization have a written document retention and destruction policy?	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official		X
b	Other officers or key employees of the organization		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		
16b			

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed None
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records
 Peter DiDio, Vice-President, Controller - 208-706-9585
 190 E. Bannock St., Boise, ID 83712

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) Chris Roth CEO & Director	2.00 52.00	X		X				0.	1,091,130.	50,570.
(2) Pamela Lindemoen SVP COO (End 3/2021)	2.00 50.00			X				0.	916,656.	19,741.
(3) Jeffrey S. Taylor SR VP/CFO/Treasurer	2.00 50.00			X				0.	785,231.	47,998.
(4) Christine Neuhoff SVP/Chief Legal Officer/Secretary	2.00 50.00			X				0.	733,152.	41,525.
(5) Matthew Kopplin, MD Physician	40.00 0.00					X		0.	724,763.	35,272.
(6) Matthew Reeck, MD Physician	40.00 0.00					X		0.	488,837.	37,282.
(7) David C. Pate, MD, JD Former President & CEO	0.00 0.00						X	0.	508,200.	5,406.
(8) Alison Kinsler, MD Physician	40.00 0.00					X		0.	465,045.	24,010.
(9) Dan Fairman, MD Physician	40.00 0.00					X		0.	435,936.	35,351.
(10) James Torres, MD Physician	40.00 0.00					X		0.	428,226.	30,839.
(11) Mike Fenello VP Population Health	20.00 20.00				X			0.	396,602.	32,377.
(12) Charmaine Jacobsen Chief Operating Officer/CNO	40.00 0.00				X			0.	192,388.	33,469.
(13) Bob Lokken Chair (Start 11/2020)	0.50 3.00	X		X				0.	0.	0.
(14) Rich Raimondi Chair (End 11/2020)	0.50 5.00	X		X				0.	0.	0.
(15) Alan Korn, MD Director	0.50 3.00	X						0.	0.	0.
(16) Andy Scoggin Director	0.50 3.00	X						0.	0.	0.
(17) Arthur F. Oppenheimer Director	0.50 3.00	X						0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) Bill Whitacre Director	0.50 3.00	X						0.	0.	0.
(19) Brigette Bilyeu Director	0.50 3.00	X						0.	0.	0.
(20) Dan Krahn Director	0.50 3.00	X						0.	0.	0.
(21) Jeff Fox Director (End 5/2021)	0.50 3.00	X						0.	0.	0.
(22) Jon Miller Director	0.50 3.00	X						0.	0.	0.
(23) Karen Vauk Director	0.50 3.00	X						0.	0.	0.
(24) Lisa Grow Director	0.50 3.00	X						0.	0.	0.
(25) Lucie DiMaggio, MD Director	0.50 3.00	X						0.	0.	0.
(26) Mark Durcan Director	0.50 3.00	X						0.	0.	0.
1b Subtotal								0.	7,166,166.	393,840.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								0.	7,166,166.	393,840.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **0**

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	X	
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
Magic Valley Anesthesiology 1285 Florence Ave, Twin Falls, ID 83301	Anesthesia Services	1,493,049.
Rightsourcing Inc 9 Executive Cir #290, Irvine, CA 92614	Medical Staffing	908,380.
Alexander Orthopaedics PA P.O. Box 6997, Ketchum, ID 83340	Physician Services	477,033.
Sodexo Operations LLC, 9801 Washingtonian Blvd, Gaithersburg, MD 20878	Facilities Management	312,340.
Arup Labs 500 Chipeta Way, Salt Lake City, UT 84108	Laboratory Services	203,572.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **29**

See Part VII, Section A Continuation sheets

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b	23,169.				
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	377,708.				
	f All other contributions, gifts, grants, and similar amounts not included above ...	1f	695,127.				
	g Noncash contributions included in lines 1a-1f	1g	\$				
	h Total. Add lines 1a-1f			1,096,004.			
Program Service Revenue	2 a Net Patient Revenue	Business Code					
		900099	91,474,919.	91,474,919.			
	b Contract Service Reven	900099	2,331,664.	2,331,664.			
	c SLHS Allocated Revenue	900099	597,156.	597,156.			
	d Merchandise Sales	900099	17,312.	17,312.			
	e _____						
	f All other program service revenue	900099	78,248.	78,248.			
g Total. Add lines 2a-2f			94,499,299.				
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)						
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6 a Gross rents	6a	(i) Real	30,440.			
			(ii) Personal				
	b Less: rental expenses ...	6b	0.				
	c Rental income or (loss)	6c	30,440.				
	d Net rental income or (loss)			30,440.		30,440.	
	7 a Gross amount from sales of assets other than inventory	7a	(i) Securities				
			(ii) Other				
	b Less: cost or other basis and sales expenses	7b					
c Gain or (loss)	7c						
d Net gain or (loss)							
8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	8a						
b Less: direct expenses	8b						
c Net income or (loss) from fundraising events							
9 a Gross income from gaming activities. See Part IV, line 19	9a						
b Less: direct expenses	9b						
c Net income or (loss) from gaming activities							
10 a Gross sales of inventory, less returns and allowances	10a						
b Less: cost of goods sold	10b						
c Net income or (loss) from sales of inventory							
Miscellaneous Revenue	11 a Cafeteria/Catering/Ven	Business Code					
		722514	243,440.			243,440.	
	b _____						
	c _____						
	d All other revenue						
e Total. Add lines 11a-11d			243,440.				
12 Total revenue. See instructions			95,869,183.	94,499,299.	0.	273,880.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees				
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages				
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits				
10 Payroll taxes				
11 Fees for services (nonemployees):				
a Management	1,889,755.	1,871,143.	370.	18,242.
b Legal				
c Accounting	26,243.			26,243.
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	2,170,417.	1,894,710.	275,707.	
12 Advertising and promotion	840.			840.
13 Office expenses	533,275.	500,640.	21,603.	11,032.
14 Information technology	3,710,638.	3,695,435.	15,203.	
15 Royalties				
16 Occupancy	178,421.	178,421.		
17 Travel	158,912.	149,446.	9,391.	75.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
19 Conferences, conventions, and meetings				
20 Interest	57.	57.		
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	3,206,159.	3,206,159.		
23 Insurance	40.	40.		
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a Allocated SLHS Wages	40,277,882.	36,313,105.	3,638,996.	325,781.
b Supplies	14,004,640.	13,717,560.	242,784.	44,296.
c Allocated SLHS Expense	8,948,762.	8,948,762.		
d Repairs	1,593,640.	605,035.	988,605.	
e All other expenses	2,109,925.	1,756,895.	324,014.	29,016.
25 Total functional expenses. Add lines 1 through 24e	78,809,606.	72,837,408.	5,516,673.	455,525.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing		1	
	2 Savings and temporary cash investments		2	
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net	10,419,626.	4	13,776,512.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use	2,001,578.	8	2,056,625.
	9 Prepaid expenses and deferred charges	118,739.	9	83,929.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 79,289,269.		
	b Less: accumulated depreciation	10b 47,072,801.	32,687,388.	10c 32,216,468.
	11 Investments - publicly traded securities		11	
	12 Investments - other securities. See Part IV, line 11		12	
	13 Investments - program-related. See Part IV, line 11		13	
	14 Intangible assets	128,560.	14	112,490.
	15 Other assets. See Part IV, line 11	60,622,771.	15	75,973,365.
16 Total assets. Add lines 1 through 15 (must equal line 33)	105,978,662.	16	124,219,389.	
Liabilities	17 Accounts payable and accrued expenses	1,791,336.	17	2,851,976.
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	7,690,910.	25	8,354,968.
	26 Total liabilities. Add lines 17 through 25	9,482,246.	26	11,206,944.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	96,496,416.	27	113,012,445.
	28 Net assets with donor restrictions		28	
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	96,496,416.	32	113,012,445.
33 Total liabilities and net assets/fund balances	105,978,662.	33	124,219,389.	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	95,869,183.
2	Total expenses (must equal Part IX, column (A), line 25)	2	78,809,606.
3	Revenue less expenses. Subtract line 2 from line 1	3	17,059,577.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	96,496,416.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-543,548.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	113,012,445.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

- 1** Accounting method used to prepare the Form 990: Cash Accrual Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant? _____
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant? _____
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____

	Yes	No
2a		X
2b	X	
2c	X	
3a		X
3b		

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge ...						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources ...						
9 Net income from unrelated business activities, whether or not the business is regularly carried on ...						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f))	14	%
15 Public support percentage from 2019 Schedule A, Part II, line 14	15	%
16a 33 1/3% support test - 2020. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 33 1/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ►

Section C. Computation of Public Support Percentage

15 Public support percentage for 2020 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2019 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2020 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2019 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2020. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ►

b 33 1/3% support tests - 2019. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ►

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ►

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?		
11a		
b A family member of a person described in line 11a above?		
11b		
c A 35% controlled entity of a person described in line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.</i>		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
1		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
1		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
2		
3 By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).		
2 Activities Test. Answer lines 2a and 2b below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>	Yes	No
2a		
b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
2b		
3 Parent of Supported Organizations. Answer lines 3a and 3b below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No" provide details in Part VI.</i>		
3a		
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		
3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). See instructions.
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Schedule A (Form 990 or 990-EZ) 2020

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i>)	5
6	Other distributions (<i>describe in Part VI</i>). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions.	8
9	Distributable amount for 2020 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1 Distributable amount for 2020 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2020 (reasonable cause required - <i>explain in Part VI</i>). See instructions.			
3 Excess distributions carryover, if any, to 2020			
a From 2015			
b From 2016			
c From 2017			
d From 2018			
e From 2019			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2020 distributable amount			
i Carryover from 2015 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2020 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2020 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
6 Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2021. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2016			
b Excess from 2017			
c Excess from 2018			
d Excess from 2019			
e Excess from 2020			

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Name of the organization

St. Luke's Wood River Medical Center,
Ltd.

Employer identification number

84-1421665

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization St. Luke's Wood River Medical Center, Ltd.	Employer identification number 84-1421665
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	<hr/> <hr/> <hr/>	\$ 377,708.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	<hr/> <hr/> <hr/>	\$ 308,194.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization St. Luke's Wood River Medical Center, Ltd.	Employer identification number 84-1421665
---	---

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____

Name of organization St. Luke's Wood River Medical Center, Ltd.	Employer identification number 84-1421665
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Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this info. once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization St. Luke's Wood River Medical Center, Ltd.

Employer identification number 84-1421665

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and two yes/no questions about donor property and grant fund usage.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include purpose of easements, lines 2a-2d, number of modified easements, states where located, monitoring policy, staff hours, expenses, and requirements of section 170(h)(4)(B)(i).

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include 1a) text of footnote for art collection, 1b) amounts for art collection, and 2) amounts for art collection for financial gain.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange program
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment _____ %
 - b Permanent endowment _____ %
 - c Term endowment _____ %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|--------|----|
| (i) Unrelated organizations | 3a(i) | |
| (ii) Related organizations | 3a(ii) | |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | 3b | |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		4,434,711.		4,434,711.
b Buildings		54,402,040.	31,533,945.	22,868,095.
c Leasehold improvements				
d Equipment		18,316,967.	15,538,856.	2,778,111.
e Other		2,135,551.		2,135,551.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				32,216,468.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) Due from Related Organizations	75,966,890.
(2) Deposits	6,475.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	75,973,365.

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) AP Medicare-Medicaid Prog	8,086,203.
(3) Operating Leases	268,765.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	8,354,968.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d		2e
3	Subtract line 2e from line 1		3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b		4c
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d		2e
3	Subtract line 2e from line 1		3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b		4c
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Part X, Line 2:

Footnote Disclosure-Uncertain Tax Positions Under ASC 740 (Source:

Consolidated Financial Statements-St. Luke's Health System)

Income Taxes - The Health System is a not-for-profit corporation and is

recognized as tax exempt pursuant to Section 501(c)(3) of the Internal

Revenue Code of 1986, as amended. The Health System has activities that

are considered unrelated business taxable income (UBTI), which are subject

to excise tax. The Health System also has a taxable subsidiary, SLHP,

whose operations are included in the consolidated financial statements and

as such we have provided for income taxes on this activity under the

Accounting Standards Codification (ASC) 740.

Part XIII Supplemental Information (continued)

For the Health System's taxable subsidiary and activities considered UBTI, income taxes are accounted for under the asset and liability method, which requires the recognition of Deferred Tax Assets (DTAs) and Deferred Tax Liabilities (DTLs) for the expected future tax consequences of events that have been included in the consolidated financial statements. Under this method, the Health System determines DTAs and DTLs on the basis of the differences between the financial statement and tax bases of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse. The effect of a change in tax rates on DTAs and DTLs is recognized in results of operations in the period that includes the enactment date of the rate change.

The Health System recognizes DTAs to the extent that these assets are more likely than not to be realized. In making such a determination, the Health System considers all available positive and negative evidence, including future reversals of existing taxable temporary differences, projected future taxable income, tax-planning strategies, and results of recent operations. If the Health System determines that DTAs are realizable in the future in excess of their net recorded amount, the Health System would make an adjustment to the DTA valuation allowance, which would reduce the provision for income taxes.

The Health System records uncertain tax positions in accordance with ASC 740 on the basis of a two-step process in which (1) the Health System determines whether it is more likely than not that the tax positions will be sustained on the basis of the technical merits of the position and (2) for those tax positions that meet the more-likely-than-not recognition

Part XIII Supplemental Information *(continued)*

threshold, the Health System recognizes the largest amount of tax benefit

that is more than 50 percent likely to be realized upon ultimate

settlement with the related tax authority. Management is not aware of any

uncertain tax positions that should be recorded.

**SCHEDULE H
(Form 990)**

Hospitals

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

- ▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20.
- ▶ Attach to Form 990.
- ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization **St. Luke's Wood River Medical Center, Ltd.** Employer identification number **84-1421665**

Part I Financial Assistance and Certain Other Community Benefits at Cost

	Yes	No
1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a	X	
b If "Yes," was it a written policy?	X	
2 If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. <input checked="" type="checkbox"/> Applied uniformly to all hospital facilities <input type="checkbox"/> Applied uniformly to most hospital facilities <input type="checkbox"/> Generally tailored to individual hospital facilities		
3 Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year.		
a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: <input type="checkbox"/> 100% <input type="checkbox"/> 150% <input checked="" type="checkbox"/> 200% <input type="checkbox"/> Other _____ %	X	
b Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: <input type="checkbox"/> 200% <input type="checkbox"/> 250% <input type="checkbox"/> 300% <input type="checkbox"/> 350% <input checked="" type="checkbox"/> 400% <input type="checkbox"/> Other _____ %	X	
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.		
4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?	X	
5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?		X
b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?		
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?		
6a Did the organization prepare a community benefit report during the tax year?		X
b If "Yes," did the organization make it available to the public?		

Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.

7 Financial Assistance and Certain Other Community Benefits at Cost

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
Financial Assistance and Means-Tested Government Programs						
a Financial Assistance at cost (from Worksheet 1)			1,231,206.		1,231,206.	1.56%
b Medicaid (from Worksheet 3, column a)			5,442,820.	3,994,611.	1,448,209.	1.84%
c Costs of other means-tested government programs (from Worksheet 3, column b)			88,137.	52,786.	35,351.	.04%
d Total. Financial Assistance and Means-Tested Government Programs			6,762,163.	4,047,397.	2,714,766.	3.44%
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4)			231,151.		231,151.	.29%
f Health professions education (from Worksheet 5)			483,600.		483,600.	.61%
g Subsidized health services (from Worksheet 6)						
h Research (from Worksheet 7)						
i Cash and in-kind contributions for community benefit (from Worksheet 8)						
j Total. Other Benefits			714,751.		714,751.	.90%
k Total. Add lines 7d and 7j			7,476,914.	4,047,397.	3,429,517.	4.34%

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group St. Luke's Wood River Medical Center

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

	Yes	No
Community Health Needs Assessment		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?		X
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C		X
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	X	
If "Yes," indicate what the CHNA report describes (check all that apply):		
a <input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b <input checked="" type="checkbox"/> Demographics of the community		
c <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input checked="" type="checkbox"/> How data was obtained		
e <input checked="" type="checkbox"/> The significant health needs of the community		
f <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: <u>20 18</u>		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	X	
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C		X
6b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C		X
7 Did the hospital facility make its CHNA report widely available to the public?	X	
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>www.stlukesonline.org/about-st-lukes/supporting-the-community</u>		
b <input type="checkbox"/> Other website (list url): _____		
c <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	X	
9 Indicate the tax year the hospital facility last adopted an implementation strategy: <u>20 18</u>		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?		X
a If "Yes," (list url): _____		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	X	
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?		X
12b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?		
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group St. Luke's Wood River Medical Center

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	X	
If "Yes," indicate the eligibility criteria explained in the FAP:			
a	<input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>200</u> % and FPG family income limit for eligibility for discounted care of <u>400</u> %		
b	<input checked="" type="checkbox"/> Income level other than FPG (describe in Section C)		
c	<input checked="" type="checkbox"/> Asset level		
d	<input checked="" type="checkbox"/> Medical indigency		
e	<input checked="" type="checkbox"/> Insurance status		
f	<input checked="" type="checkbox"/> Underinsurance status		
g	<input checked="" type="checkbox"/> Residency		
h	<input type="checkbox"/> Other (describe in Section C)		
14	Explained the basis for calculating amounts charged to patients?	X	
15	Explained the method for applying for financial assistance?	X	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
a	<input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application		
b	<input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
c	<input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d	<input type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
e	<input type="checkbox"/> Other (describe in Section C)		
16	Was widely publicized within the community served by the hospital facility?	X	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
a	<input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>See Part V, Page 8</u>		
b	<input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>See Part V, Page 8</u>		
c	<input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>See Part V, Page 8</u>		
d	<input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
e	<input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f	<input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g	<input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		
h	<input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
i	<input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations		
j	<input checked="" type="checkbox"/> Other (describe in Section C)		

Part V Facility Information (continued)

Billing and Collections

Name of hospital facility or letter of facility reporting group St. Luke's Wood River Medical Center

		Yes	No
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	X	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:		
a	<input type="checkbox"/> Reporting to credit agency(ies)		
b	<input type="checkbox"/> Selling an individual's debt to another party		
c	<input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d	<input type="checkbox"/> Actions that require a legal or judicial process		
e	<input type="checkbox"/> Other similar actions (describe in Section C)		
f	<input checked="" type="checkbox"/> None of these actions or other similar actions were permitted		
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?		X
If "Yes," check all actions in which the hospital facility or a third party engaged:			
a	<input type="checkbox"/> Reporting to credit agency(ies)		
b	<input type="checkbox"/> Selling an individual's debt to another party		
c	<input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d	<input type="checkbox"/> Actions that require a legal or judicial process		
e	<input type="checkbox"/> Other similar actions (describe in Section C)		
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):		
a	<input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)		
b	<input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)		
c	<input checked="" type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C)		
d	<input checked="" type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C)		
e	<input type="checkbox"/> Other (describe in Section C)		
f	<input type="checkbox"/> None of these efforts were made		

Policy Relating to Emergency Medical Care

21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	X	
If "No," indicate why:			
a	<input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions		
b	<input type="checkbox"/> The hospital facility's policy was not in writing		
c	<input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)		
d	<input type="checkbox"/> Other (describe in Section C)		

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group St. Luke's Wood River Medical Center

	Yes	No
22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.		
a <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period		
b <input checked="" type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
c <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
d <input type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method		
23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23	X
If "Yes," explain in Section C.		
24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24	X
If "Yes," explain in Section C.		

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

St. Luke's Wood River Medical Center:

Part V, Section B, Line 5: A series of in-depth interviews with people

representing the broad interests of our community were conducted in order

to assist us in defining, prioritizing, and understanding our most

important community health needs. Many representatives participating in

our process are individuals who have devoted decades to helping others

lead healthier, more independent lives. The representatives we interviewed

have significant knowledge of our community. To ensure they came from

distinct and varied backgrounds, we included multiple representatives from

each of these categories:

Category I: Persons with special knowledge of public health. This includes

persons from state, local, and/or regional governmental public health

departments with knowledge, information, or expertise relevant to the

health needs of our community.

Category II: Individuals or organizations serving or representing the

interests of the medically underserved, low-income, and minority

populations in our community. Medically underserved populations include

populations experiencing health disparities or at-risk populations not

receiving adequate medical care as a result of being uninsured or

underinsured or due to geographic, language, financial, or other barriers.

Category III: Additional people located in or serving our community

including, but not limited to, health care advocates, nonprofit and

community-based organizations, health care providers, community health

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

centers, local school districts, and private businesses.

Each potential need was scored by the community representative on a scale

of 1 to 10. Higher scores represent potential needs the community

representatives believed were important to address with additional

resources. Lower scores usually meant our representatives thought our

community was healthy in that area already or we had relatively good

programs addressing the potential need. These scores were incorporated

directly into our health need prioritization process. In addition, we

invited the representatives to suggest programs, legislation, or other

measures they believed to be effective in addressing the needs.

Representatives from the following organizations were contacted and

interviewed:

1. Family Medicine Residency of Idaho
2. Idaho Department of Health and Welfare
3. Idaho Department of Labor
4. Blaine County
5. Fifth Judicial District in Idaho
6. Blaine County School District
7. Blaine County Community Drug Coalition
8. Senior Connection
9. Blaine County Center for the College of Southern Idaho
10. Blaine County Sheriff's Department
11. Hospice and Palliative Care of the Wood River Valley
12. The Advocates for Survivors of Domestic Violence

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

13. St. Luke's Center for Community Health

14. The Hunger Coalition

15. Blaine County Recreation District

16. Wood River YMCA

17. South Central Public Health

St. Luke's Wood River Medical Center:

Part V, Section B, Line 11: We organized all of our significant health needs into the following groups:

Program Group 1: Improve Mental Health

Program Group 2: Reduce Substance Abuse: Drug Misuse and Excessive Drinking

Program Group 3: Improve the Prevention and Management of Obesity

Program Group 4: Improve Access to Affordable Health Insurance

Program Group 5: Improve Access to Affordable Dental Care

Next, we looked at how to best address each significant health need. To make this determination, we focused on resources available and whether the health need was in alignment with St. Luke's mission and strengths. Where a significant health need was in alignment with our mission and strengths, we developed our own programs and/or collaborated with community-based organizations to address the health need. We have provided a list of implementation plan programs designed to address our significant health needs below:

Significant Health Need #1: Improve Mental Health

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

1. Program Name: Counseling Scholarship Fund

2. Program Name: Mental Health Services Scholarship Fund

3. Program Name: St. Luke's Clinic Mental Health Services

4. Program Name: 5B Suicide Prevention Alliance

Significant Health Need #2: Reduce Substance Abuse: Drug Misuse and
Excessive Drinking

5. Program Name: Counseling Scholarship Fund

6. Program Name: Mental Health Services Scholarship Fund

7. Program Name: St. Luke's Clinic Mental Health Services

8. Program Name: 5B Suicide Prevention Alliance

Significant Health Need #3: Improve the Prevention and Management of
Obesity

9. Program Name: Healthy Families Partnership (Formerly called YEAH!)

10. Program Name: Cooking Matters

11. Program Name: Breastfeeding and Lactation Consultation

Significant Health Need #4: Improve Access to Affordable Health Insurance

12. Program Name: Financial Care

13. Program Name: Your Health Idaho

14. Program Name: Information and Referral Services through the St.

Luke's Center for Community Health

15. Program Name: Keith Sivertson, MD Compassionate Care Program

16. Program Name: Heart of the Matter Health Screening

17. Program Name: St. Luke's Center for Community Health Brown Bag Talks

18. Program Name: Breast Screening for the Uninsured and Underinsured

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Women Project

Significant Health Need #5: Improve Access to Affordable Dental Care

Dental care is not a competency strength nor highly aligned with our mission. It is not within St. Luke's scope of service or resources currently to deliver dental care to patients, so we will support partners who provide affordable dental care. The St. Luke's Wood River Center for Community Health actively refers to dental care providers, particularly those who serve under and non-insured patients. Family Health Services, our primary dental provider partner organization, is assessing the ability to open a clinic in our valley. St. Luke's Wood River is open and committed to providing support to this organization to help them begin services here.

St. Luke's Wood River Medical Center:

Part V, Section B, Line 13b: Financial Care: Eligible applicants will receive the following assistance:

1. Full Discount: The full amount for eligible services will be covered under the Financial Care Policy for any uninsured or underinsured patient or guarantor, whose household income is at or below 200 percent of the federal poverty level.

2. Partial Discount: A sliding fee schedule will be used to determine the amount eligible for financial care assistance for any uninsured or underinsured patient or guarantor. For such applicants, assistance will be provided based on a combination of household income and assets. Partial discounts will be provided if the combination of income and assets is

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

greater than 200 percent but equal to or less than 400 percent of the FPL.

Assistance is granted only after all third-party reimbursement

possibilities available to the applicant have been exhausted.

3. If the patient balance exceeds 30 percent of household income, patients

will qualify for a one-time reduction.

4. A highly discounted rate (HDR) will be offered to individuals who are

unwilling to cooperate with the county indigency program and are able to

pay the balance in full within 60 days, or available to individuals who

cooperate and are denied county assistance. The highly discounted rate is

a 65% adjustment that is applied to the gross charges.

St. Luke's Wood River Medical Center

Part V, line 16a, FAP website:

www.stlukesonline.org/resources/before-your-visit/financial-care

St. Luke's Wood River Medical Center

Part V, line 16b, FAP Application website:

www.stlukesonline.org/resources/before-your-visit/financial-care

St. Luke's Wood River Medical Center

Part V, line 16c, FAP Plain Language Summary website:

www.stlukesonline.org/resources/before-your-visit/financial-care

St. Luke's Wood River Medical Center:

Part V, Section B, Line 16j: A Financial Care application is provided to

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Part I, Line 3c:

Please refer to the disclosure for Part V, Section B, Line 13b - which describes methods used to determine eligibility for financial assistance.

Part I, Line 7:

The cost to charge ratio was used to calculate the financial assistance provided to the community. Other Community benefits come from a data repository maintained by St. Luke's Employees that tracks community benefit costs and hours.

Part I, Line 6a:

St. Luke's Wood River Medical Center, Ltd. is not required under Idaho law to file a community benefit report, since its total licensed beds are less than the minimum 150 bed requirement threshold. (Wood River has 25 licensed beds.) Moreover, the activity of St. Luke's Wood River Medical Center, Ltd. is not included in the community benefit report within any of its related organizations within the St. Luke's Health System."

Part VI Supplemental Information (Continuation)

Part 1, Line 5a, Discounted Care:

Starting in fiscal year 2021, St. Luke's no longer sets a detailed financial statement budget, and instead operates under a dynamic financial forecast. Due to this change, the answer to 5a is no.

Financial assistance is provided to any qualifying patients, regardless of budget.

Part III, Line 2:

The Cost to Charge ratio method was used to calculate bad debt expense at cost.

Part III, Line 3:

St. Luke's has a very robust financial assistance program, therefore, no estimate is made for bad debt attributable to patients eligible under the financial assistance policy.

Part III, Line 4:

Per the audited financial statements in footnote three, St. Luke's grants credit without collateral to its patients, most of whom are local residents and many of whom are insured under third-party agreements. The allowance for estimated uncollectible amounts is determined by analyzing both historical information (write-offs by payor classification), as well as current economic conditions.

Part III, Line 8:

The source of the information is the Medicare Cost Report for fiscal year

Part VI Supplemental Information (Continuation)

2021. The amount is calculated by comparing the total Medicare apportioned costs (allowable costs) to payments (including IME and GME) received during FY'21.

St. Luke's provides medical care to all patients eligible for Medicare regardless of the shortfall and thereby relieves the Federal Government of the burden for paying the full cost of Medicare.

Part III, Line 9b:

All subsidiaries within the St. Luke's Health System have policies in place to provide financial assistance to those who meet established criteria and need assistance in paying for the amounts billed for their provided health care services. In addition, the collection policies and practices in place within the St. Luke's Health System provide guidance to patients on how to apply for this assistance. Collection of amounts due may be pursued in cases where the patient is unable to qualify for charity care or financial assistance and the patient has the financial resources to pay for the billed amounts.

Part VI, Line 2:

A Community Health Needs Assessment (CHNA) was conducted for the fiscal year ending 9/30/2019. Information related to the CHNA is shown in the responses to questions 3 and 7 of "Part V, Section B, Facility Policies and Practices".

A complete copy of the CHNA assessments for all of the hospitals operating within the St. Luke's Health System can be found at the following website:

<https://www.stlukesonline.org/about-st-lukes/supporting-the-community/commu>

Part VI Supplemental Information (Continuation)

nity-health-needs-assessments

Part VI, Line 3:

(A) St. Luke's provides notice of the availability of financial assistance

via:

1. Signage
2. Patient brochure
3. Billing Statement
4. Written collection action letter
5. Online at www.stlukesonline.org/billing

(B) Financial assistance policy is translated into the following language:

Spanish

(C) St. Luke's provides individual notice of the availability of financial assistance to a patient expected to incur charges that may not be paid in full by third party coverage, along with an estimate of the patient's liability.

(D) For cases in which St. Luke's independently determines patient eligibility for financial assistance, St. Luke's provides written notice of determination that the patient is or is not eligible within 10 business days of receiving a completed application and the required supporting documentation.

Part VI, Line 4:

Blaine County represents the geographic area used to define the community

Part VI Supplemental Information (Continuation)

we serve also referred to here as our primary service area or service area. The criteria we use in selecting this area as the community we serve was to include the entire population of the counties where approximately 70% of our inpatients reside. The residents of Blaine County comprise about 75% of our inpatients. Our patients in the surrounding counties are important to us as well. To help us serve these patients, we have built positive, collaborative relationships with regional providers where legal and appropriate. A philosophy of shared responsibility for the patient has been instrumental in past successes and remains critical to the future of St. Luke's Partnerships, allowing us to meet patients' medical needs close to home and family. According to Idaho Health and Welfare there are no other licensed hospital in Blaine County.

In regards to race, both Idaho and our service territory are comprised of about a 95% white population while the nation as a whole is 78% white. With regard to ethnicity, the Hispanic population in Idaho represents 12% of the overall population and about 20% of our defined service area.

Idaho experienced a 30% increase in population from 2000 to 2016, ranking it as one of fastest growing states in the country. Blaine County's population increased by 15% during that timeframe, which is about the same population growth rate as the nation. St. Luke's Wood River is working to manage the volume and scope of services in order to meet the needs of a growing population.

Over the past ten years the 65 year or older age group was the fastest growing segment of our community. Currently, about 18% of the people in our community are over the age of 65.

Part VI Supplemental Information (Continuation)

The official United States poverty rate increased from 12.5% in 2003 to 14% in 2016. Our service area poverty rate is well below the national average. The poverty rate in our community for children under the age of 18 is also lower than the national average. Although poverty has started declining in our service area, poverty rates are still above the levels they were at prior to the recession in 2008.

Median income in the United States has risen by 33% since 2004 and by 22% in our service area during that period. Median income in our service area is well above national and Idaho median income levels.

Part VI, Line 5:

The people who serve on the various boards for subsidiaries within the St. Luke's Health System are local citizens who have a vested interest in the health of their communities. These committed leaders volunteer on our boards because they are dedicated to ensuring that the people of southern Idaho and the surrounding area have access to the most advanced, most comprehensive health care possible. St. Luke's believes that locally owned and governed hospitals can take the best measure of community health care needs. We are grateful to our board leadership for giving generously of their time and talents and bringing to the table their unique perspectives and intimate knowledge of their communities. St. Luke's would not be the organization it is today without our volunteer board members. The vision of dedicated community leaders has guided St. Luke's for many decades, and will continue to guide us well into the future.

As a not-for-profit organization, 100% of St. Luke's revenue after expenses

Part VI Supplemental Information (Continuation)

is reinvested in the organization to serve the community in the form of staff, buildings, or new technology.

Also, St. Luke's Wood River Medical Center, Ltd. maintains an open medical staff. Any physician can apply for practicing privileges as long as they meet the standards for St. Luke's Wood River Medical Center.

Part VI, Line 6:

As the only Idaho-based not-for-profit health system, St. Luke's Health System is part of the communities we serve, with local physicians and boards who further our organization's mission "To improve the health of people in the communities we serve." Working together, we share resources, skills, and knowledge to provide the best possible care, no matter which of our hospitals provide that care. Each St. Luke's Health System hospital is nationally recognized for excellence in patient care, with prestigious awards and designations reflecting the exceptional care that is synonymous with the St. Luke's name.

St. Luke's Health System provides facilities and services across the region, covering a 150-mile radius that encompasses southern and central Idaho, northern Nevada, and eastern Oregon-bringing care close to home and family. The following entities are part of the St. Luke's Health System:

(1) St. Luke's Regional Medical Center, Ltd. with the following locations:

--St. Luke's Boise Hospital

--St. Luke's Meridian Hospital

--St. Luke's Children's Hospital

--St. Luke's Boise/Meridian/Caldwell/Fruitland Physician Clinics

Part VI Supplemental Information (Continuation)

--St. Luke's Eagle Urgent Care

--St. Luke's Elmore Hospital with physician clinic

--St. Luke's Fruitland Emergency Department/Urgent Care

(2) St. Luke's Wood River Medical Center, Ltd. which consists of a critical access hospital located in Ketchum, Idaho as well as various physician clinics

(3) St. Luke's Magic Valley Regional Medical Center, Ltd. which consists of the following:

--St. Luke's Magic Valley Hospital-Twin Falls, Idaho

--Various St. Luke's Physician Clinics in Twin Falls

--Canyon View-(Behavioral Health)

--St. Luke's Jerome Hospital-Jerome, Idaho

--Various Physician clinics in Jerome

(4) St. Luke's McCall, Ltd. which consists of a critical access hospital located in McCall, Idaho as well as various physician clinics.

(5) St. Luke's Nampa Medical Center, Ltd. which consists of a critical access hospital located in Nampa, Idaho as well as various physician clinics.

St. Luke's physician clinics and services are provided in partnership with

area physicians and other health care professionals. These include:

Cardiovascular; Child Abuse and Neglect Evaluation; Endocrinology; Ear,

Nose, and Throat; Family Medicine;

Gastroenterology; General Surgery; Hypertensive Disease; Internal

Part VI Supplemental Information (Continuation)

Medicine; Maternal/Fetal Medicine; Medical Imaging;

Metabolic and Bariatric Surgery; Nephrology; Neurology; Neurosurgery;

Obstetrics/Gynecology; Occupational Medicine;

Orthopedics; Outpatient Rehabilitation; Plastic Surgery; Psychiatry and

Addiction; Pulmonary Medicine; Sleep Disorders; and Urology.

In addition, St. Luke's works with other regional facilities, including

Weiser Memorial Hospital and Salmon River Clinic, through a combination

of management and other contracts for select specified services.

**SCHEDULE J
(Form 990)**

Compensation Information

OMB No. 1545-0047

2020

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ▶ Attach to Form 990.
 ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury
Internal Revenue Service

Name of the organization St. Luke's Wood River Medical Center, Ltd.

Employer identification number 84-1421665

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|--|--|
| <input type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in or receive payment from a supplemental nonqualified retirement plan?
- c** Participate in or receive payment from an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1a		
1b		
2		
3		
4a		X
4b	X	
4c		X
5a		X
5b		X
6a		X
6b		X
7		X
8		X
9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) Chris Roth CEO & Director	(i)	0.	0.	0.	0.	0.	0.
	(ii)	947,758.	0.	143,372.	21,519.	29,051.	1,141,700.
(2) Pamela Lindemoen SVP COO (End 3/2021)	(i)	0.	0.	0.	0.	0.	0.
	(ii)	830,828.	50,000.	35,828.	12,873.	6,868.	936,397.
(3) Jeffrey S. Taylor SR VP/CFO/Treasurer	(i)	0.	0.	0.	0.	0.	0.
	(ii)	723,661.	0.	61,570.	25,842.	22,156.	833,229.
(4) Christine Neuhoff SVP/Chief Legal Officer/Secretary	(i)	0.	0.	0.	0.	0.	0.
	(ii)	681,172.	0.	51,980.	21,519.	20,006.	774,677.
(5) Matthew Kopplin, MD Physician	(i)	0.	0.	0.	0.	0.	0.
	(ii)	475,232.	223,290.	26,241.	12,873.	22,399.	760,035.
(6) Matthew Reeck, MD Physician	(i)	0.	0.	0.	0.	0.	0.
	(ii)	285,215.	183,312.	20,310.	17,196.	20,086.	526,119.
(7) David C. Pate, MD, JD Former President & CEO	(i)	0.	0.	0.	0.	0.	0.
	(ii)	380,321.	0.	127,879.	3,833.	1,573.	513,606.
(8) Alison Kinsler, MD Physician	(i)	0.	0.	0.	0.	0.	0.
	(ii)	337,501.	90,578.	36,966.	17,196.	6,814.	489,055.
(9) Dan Fairman, MD Physician	(i)	0.	0.	0.	0.	0.	0.
	(ii)	328,781.	55,297.	51,858.	25,671.	9,680.	471,287.
(10) James Torres, MD Physician	(i)	0.	0.	0.	0.	0.	0.
	(ii)	368,253.	30,634.	29,339.	17,196.	13,643.	459,065.
(11) Mike Fenello VP Population Health	(i)	0.	0.	0.	0.	0.	0.
	(ii)	357,882.	0.	38,720.	9,752.	22,625.	428,979.
(12) Charmaine Jacobsen Chief Operating Officer/CNO	(i)	0.	0.	0.	0.	0.	0.
	(ii)	192,032.	0.	356.	7,569.	25,900.	225,857.
	(i)						
	(ii)						
	(i)						
	(ii)						
	(i)						
	(ii)						
	(i)						
	(ii)						

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Part I, Line 3:

Compensation for the organization's CEO is determined by St. Luke's Health

System, Ltd. (System), sole member of St. Luke's Wood River Medical Center,

Ltd.. The System board approves the compensation amount per the

recommendation of its compensation committee, and the decision is then

reviewed and ratified by the board of directors for St. Luke's Wood River

Medical Center, Ltd..

In determining compensation for the CEO, the System board utilizes the

following criteria:

Compensation Committee

Independent compensation consultant

Compensation survey or study

Approval by the board or compensation committee

Part I, Line 4b:

During CY'20, the following individuals participated in a supplemental

non-qualified executive retirement plan:

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Jeffrey Taylor received \$19,754 of benefits for service in a supplemental retirement plan.

David C. Pate received \$369,324 of benefits for service in a supplemental retirement plan.

Part I, Line 4b:

During CY'20, Jeffrey S. Taylor was a participant in the supplemental non-qualified executive retirement plan. There were no additional benefits accrued during CY'20 on behalf of the participant.

Part II-Column (c)

During CY'20 the following individual participated in the basic pension plan. Due to enhanced benefits adopted in 2019 and changes in actuarial assumptions this individual experienced an increase in the vested balance of the plan.

Jeffrey Taylor \$414,222

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Open to Public
Inspection

Name of the organization	St. Luke's Wood River Medical Center, Ltd.	Employer identification number	84-1421665
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Form 990, Part I, Line 6

Volunteer counts continue to be lower than in prior years due to

restrictions on access to the hospitals and cancellations of in-person

events due to COVID-19 concerns.

Form 990, Part VI, Section A, line 2:

Andy Scoggin has a business relationship with Dan Krahn.

Form 990, Part VI, Section A, line 6:

St. Luke's Health System, Ltd. is the sole member of St. Luke's Wood River

Medical Center, Ltd.

Form 990, Part VI, Section A, line 7a:

St. Luke's Wood River Medical Center, Ltd. (Corporation) and St. Luke's

Health System, Ltd. (Member) cooperatively select and employ the CEO of the

Corporation. St. Luke's Health system, Ltd. is the sole member of the

Corporation.

Form 990, Part VI, Section A, line 7b:

St. Luke's Health System, Ltd. (Member) maintains approval and

implementation authority over St. Luke's Wood River Medical Center, Ltd.

(Corporation).

Actions requiring approval authority may be initiated by either the

Corporation or its Member, but must be approved by both the Corporation (by

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

Name of the organization St. Luke's Wood River Medical Center, Ltd.	Employer identification number 84-1421665
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action of its Board of Directors) and the Member. Actions requiring approval

authority of the Member include:

(a) Amendment to the Articles of Incorporation;

(b) Amendment to the Bylaws of the Corporation;

(c) Appointment of members of the Corporation's Board of Directors, other than ex officio directors;

(d) Removal of an individual from the Corporation's Board of Directors if and when removal is requested by the Corporation's Board of Directors, which request may only be made if the Director is failing to meet the reasonable expectations for service on the Corporation's Board of Directors that are established by the Member and are uniform for the Corporation and for all of the other hospitals for which the Member then serves as the sole corporate member.

(e) Approval of operating and capital budgets of the Corporation, and deviations to an approved budget over the amounts established from time to time by the Member; and

(f) Approval of the strategic/tactical plans and goals and objectives of the Corporation.

Implementation Authority means those actions which the Member may take without the approval or recommendation of the Corporation. This authority will not be utilized until there has been appropriate communication between

Name of the organization St. Luke's Wood River Medical Center, Ltd.	Employer identification number 84-1421665
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the Member and the Corporation's Board of Directors and its Chief Executive

Officer. Actions requiring implementation authority include:

(a) Changes to the Statements of mission, philosophy, and values of the Corporation;

(b) Removal of an individual from the Corporation's Board of Directors if and when the Member determines in good faith that the Director is failing to meet the Approved Board of Member Expectations. This authority to remove Directors shall not be used merely because there is a difference in business judgment between the Director and the Corporation or the Member, and shall never be used to remove one or more Directors from the Corporation's Board of Directors in order to change a decision made by the Corporation's Board of Directors;

(c) Employment and termination of the Chief Executive Officer of the Corporation;

(d) Appointment of the auditor for the Corporation and the coordination of the Corporation's annual audit;

(e) Sales, lease, exchange, mortgage, pledge, creation of a security interest in or other disposition of real or personal property of the Corporation if such property has a fair market value in excess of a limit set from time to time by the Member and that is not otherwise contained in an Approved Budget;

(f) Sale, merger, consolidation, change of membership, sale of all or

Name of the organization St. Luke's Wood River Medical Center, Ltd.	Employer identification number 84-1421665
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substantially all of the assets of the corporation, or closure of any facility operated by the Corporation;

(g) The dissolution of the Corporation;

(h) Incurrence of debt by or for the Corporation in accordance with requirements established from time to time by the Member and that is not otherwise contained in an Approved Budget; and

(i) Authority to establish policies to promote and develop an integrated, cohesive health care delivery system across all corporations for which the Member serves as the corporate member.

Form 990, Part VI, Section B, line 11b:

The Form 990 (Form) is reviewed by an independent public accounting firm based on audited financial statements of the St. Luke's Health System and with the assistance of the organization's finance and accounting staff. A complete copy of the Form 990 is made available to the Board of Directors prior to filing.

Form 990 Part V, Line 1&2

Accounts payable and payroll process are consolidated at the supporting organization level (St. Luke's Health System, Ltd). Therefore, corresponding reporting for 1099's and W-2's occurs at that level.

Form 990, Part VI, Section B, Line 12c:

The organization annually reviews the conflict of interest policy with each

Name of the organization St. Luke's Wood River Medical Center, Ltd.	Employer identification number 84-1421665
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board member and also with new board members. Persons covered under the policy include officers, directors, senior executives, non-director members of Board committees, and others as identified by a senior executive. At all levels the board is responsible for assessing, reviewing, and resolving any conflicts of interest that have been disclosed by a covered person, or a conflict of interest disclosed by a covered person with respect to a covered person other than himself/herself. Where a conflict exists, the affected parties must recuse themselves from participating in any discussion and/or vote related to the conflict.

Form 990, Part VI, Section B, Line 15:

Executive compensation is set by St. Luke's Boards of Directors and is reviewed annually. Compensation levels are based on an independent analysis of comparable pay packages offered at similar institutions across the country, with the goal of placing executives in the 50th percentile in aggregate of those surveyed. These surveys are usually done annually.

St. Luke's Health System is committed to providing the highest quality medical care to all people regardless of their ability to pay. To keep that commitment, St. Luke's puts a great deal of time and effort into recruiting and retaining the top physicians in a variety of medical fields. Our relationships with physicians range from having privileges at the hospital to full employment.

For those physicians who choose to be employed, St. Luke's must offer competitive pay and benefits.

Physician compensation is based on a range of criteria and can be

Name of the organization St. Luke's Wood River Medical Center, Ltd.	Employer identification number 84-1421665
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influenced by a number of variables including:

-Community need for medical specialty

-Experience

-Productivity

-Geography

-National surveys adjusted for local conditions

-Willingness to serve regardless of patients' ability to pay

-Duration of relationship and contractual terms

-Performance on quality metrics

To ensure physician compensation and benefits remain within industry

standards and legal requirements for not-for-profit institutions, St.

Luke's has a Physician Arrangements policy that specifies circumstances

requiring a third-party valuation and also periodically uses third-party

consulting firms to review St. Luke's physician compensation arrangements.

Given the growing national shortage of physicians, recruiting and retaining

physicians is more critical than ever to guarantee that people seeking care

at St. Luke's will continue to have access to the physicians and

specialists they need regardless of their insurance status or insurance

provider.

Form 990, Part VI, Section C, Line 19:

The organization's governing documents, conflict of interest policy, and

financial statements are not available to the public. Form 990 is available

for public inspection on our website, which contains financial information.

Name of the organization St. Luke's Wood River Medical Center, Ltd.	Employer identification number 84-1421665
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Form 990 Part VII Section A

Allocation of Compensation and Hours:

The total hours worked and compensation reported for the following individuals represent services rendered to organizations within the St.

Luke's Health System:

Pam Lindemoen:

St. Luke's Health System, Ltd.

St. Luke's Regional Medical Center, Ltd.

St. Luke's McCall, Ltd.

St. Luke's Magic Valley Regional Medical Center, Ltd.

St. Luke's Wood River Medical Center, Ltd.

St. Luke's Clinic Coordinated Care, Ltd.

St. Luke's Nampa Medical Center, Ltd.

Jeff Taylor:

St. Luke's Health System, Ltd.

St. Luke's Regional Medical Center, Ltd.

St. Luke's McCall, Ltd.

St. Luke's Magic Valley Regional Medical Center, Ltd.

St. Luke's Wood River Medical Center, Ltd.

St. Luke's Clinic Coordinated Care, Ltd.

St. Luke's Nampa Medical Center, Ltd.

Christine Neuhoff:

St. Luke's Health System, Ltd.

St. Luke's Regional Medical Center, Ltd.

St. Luke's McCall, Ltd.

Name of the organization St. Luke's Wood River Medical Center, Ltd.	Employer identification number 84-1421665
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St. Luke's Magic Valley Regional Medical Center, Ltd.

St. Luke's Wood River Medical Center, Ltd.

St. Luke's Clinic Coordinated Care, Ltd.

St. Luke's Nampa Medical Center, Ltd.

Chris Roth:

St. Luke's Health System, Ltd.

St. Luke's Regional Medical Center, Ltd.

St. Luke's McCall, Ltd.

St. Luke's Health Foundation, Ltd

St. Luke's Magic Valley Regional Medical Center, Ltd.

St. Luke's Wood River Medical Center, Ltd.

St. Luke's Clinic Coordinated Care, Ltd.

St. Luke's Nampa Medical Center, Ltd.

Mike Fenello:

St. Luke's Magic Valley Regional Medical Center, Ltd.

St. Luke's Wood River Medical Center, Ltd.

Also, it should be noted that the hours reported for the directors

(employed by St. Luke's), officers, key employees, and highest paid

employees are based on a minimum 40 hour work week. However, due to the

demands of their roles within the St. Luke's Health System, the hours

worked by these individuals often exceed the minimum required 40 hours.

Form 990, Part XI, line 9, Changes in Net Assets:

Wood River Foundation Grants

-543,548.

**SCHEDULE R
(Form 990)**

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization	St. Luke's Wood River Medical Center, Ltd.	Employer identification number	84-1421665
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Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
St. Luke's Clinic-Wood River, LLC - 45-2715973, 190 E. Bannock, Boise, ID 83712	Physician Clinic Services	Idaho	14,973,738.	838,532.	St. Luke's Wood River Medical Center, Ltd.

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
St. Luke's Clinic Coordinated Care, Ltd. - 45-5195864, 190 E. Bannock, Boise, ID 83712	Accountable Care Organization	Idaho	501(c)(3)	10	St. Luke's Health System, Ltd.		X
St. Luke's Health Foundation, Ltd. - 81-0600973, 190 E. Bannock, Boise, ID 83712	Fundraising	Idaho	501(c)(3)	7	St. Luke's Health System, Ltd.		X
St. Luke's Health System, Ltd. - 56-2570681 190 E. Bannock Boise, ID 83712	Supporting Organization	Idaho	501(c)(3)	12C, III-FI	N/A		X
St. Luke's Magic Valley Regional Medical Center, Ltd. - 56-2570686, 190 E. Bannock, Boise, ID 83712	Healthcare Services	Idaho	501(c)(3)	3	St. Luke's Health System, Ltd.		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		X
b Gift, grant, or capital contribution to related organization(s)		X
c Gift, grant, or capital contribution from related organization(s)	X	
d Loans or loan guarantees to or for related organization(s)		X
e Loans or loan guarantees by related organization(s)		X
f Dividends from related organization(s)		X
g Sale of assets to related organization(s)		X
h Purchase of assets from related organization(s)		X
i Exchange of assets with related organization(s)		X
j Lease of facilities, equipment, or other assets to related organization(s)		X
k Lease of facilities, equipment, or other assets from related organization(s)		X
l Performance of services or membership or fundraising solicitations for related organization(s)		X
m Performance of services or membership or fundraising solicitations by related organization(s)	X	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		X
o Sharing of paid employees with related organization(s)	X	
p Reimbursement paid to related organization(s) for expenses	X	
q Reimbursement paid by related organization(s) for expenses		X
r Other transfer of cash or property to related organization(s)		X
s Other transfer of cash or property from related organization(s)		X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury
Internal Revenue Service

▶ **File a separate application for each return.**
▶ **Go to www.irs.gov/Form8868 for the latest information.**

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print	Name of exempt organization or other filer, see instructions. St. Luke's Wood River Medical Center, Ltd.	Taxpayer identification number (TIN) 84-1421665
File by the due date for filing your return. See instructions.	Number, street, and room or suite no. If a P.O. box, see instructions. 190 E. Bannock	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. Boise, ID 83712	

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

Peter DiDio, Vice-President, Controller

- The books are in the care of ▶ 190 E. Bannock St. - Boise, ID 83712
Telephone No. ▶ 208-706-9585 Fax No. ▶ _____
- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until August 15, 2022, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
 ▶ calendar year _____ or
 ▶ tax year beginning OCT 1, 2020, and ending SEP 30, 2021.

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return
 Change in accounting period

3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	0.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

St. Luke's Health System, Ltd. and Subsidiaries

Consolidated Financial Statements as of and for the
Years Ended September 30, 2021 and 2020, and
Independent Auditors' Report

ST. LUKE'S HEALTH SYSTEM, LTD. AND SUBSIDIARIES

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
St. Luke's Health System, Ltd.
Boise, Idaho

We have audited the accompanying consolidated financial statements of St. Luke's Health System, Ltd. and its subsidiaries (the "Health System"), which comprise the consolidated balance sheets as of September 30, 2021 and 2020, and the related consolidated statements of operations and changes in net assets, and of cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Health System's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Health System's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

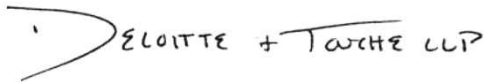
We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of St. Luke's Health System, Ltd. and its subsidiaries as of September 30, 2021 and 2020, and the results of their operations and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Disclaimer of Opinion on Charity Care Schedule

The charity care schedule summarized in Note 1, which is the responsibility of the Health System's management, is not a required part of the basic financial statements, and we did not audit or apply limited procedures to such information and we do not express any assurances on such information.

A handwritten signature in black ink that reads "DELOITTE + TOUCHE LLP". The signature is written in a cursive, slightly slanted style.

December 17, 2021

St. Luke's Health System, Ltd. and Subsidiaries

**Consolidated Balance Sheets
As of September 30, 2021 and 2020
(In thousands)**

	2021	2020
Assets		
Current assets		
Cash and cash equivalents	\$ 110,532	\$ 123,192
Receivables—net	442,061	356,483
Inventories	51,663	44,999
Prepaid expenses	31,037	27,100
Current portion of assets whose use is limited	<u>45,854</u>	<u>47,828</u>
Total current assets	681,147	599,602
Assets whose use is limited	1,320,649	1,102,377
Property, plant, and equipment—net	1,285,806	1,255,328
Operating lease right-of-use assets	112,941	111,788
Other assets	<u>71,292</u>	<u>81,885</u>
Total assets	<u>\$ 3,471,835</u>	<u>\$ 3,150,980</u>
Liabilities and net assets		
Current liabilities		
Accounts payable and accrued liabilities	\$ 242,356	\$ 207,348
Compensation and related liabilities	309,161	296,376
Medicare cash advances	113,133	149,599
Estimated payable to medicare and medicaid programs	76,820	71,725
Current portion of operating lease obligations	19,689	19,728
Current portion of long-term debt and finance lease obligation	<u>14,463</u>	<u>14,355</u>
Total current liabilities	775,622	759,131
Long-term debt	809,710	822,060
Operating lease obligations	93,603	93,084
Finance lease obligations	46,171	48,129
Pension liabilities	58,952	95,790
Other liabilities	19,767	2,089
Net assets		
Net assets without donor restrictions	1,618,417	1,288,131
Net assets with donor restrictions	<u>49,593</u>	<u>42,566</u>
Total net assets	<u>1,668,010</u>	<u>1,330,697</u>
Total liabilities and net assets	<u>\$ 3,471,835</u>	<u>\$ 3,150,980</u>

See notes to consolidated financial statements.

St. Luke's Health System, Ltd. and Subsidiaries

Consolidated Statements of Operations and Changes in Net Assets For the Years Ended September 30, 2021 and 2020 (In thousands)

	2021	2020
Revenues		
Net patient service revenue	\$ 2,198,909	\$ 1,867,720
Capitated revenue	932,064	961,429
Other revenue	177,517	147,504
Government assistance	44,408	88,941
Net assets released from restrictions—operating	<u>(5,648)</u>	<u>(5,891)</u>
Total revenues	3,347,250	3,059,703
Expenses		
Employee compensation and benefits	1,494,779	1,358,005
Supplies and drugs	579,851	486,212
Medical claims	456,592	482,700
Other operating expenses	<u>460,351</u>	<u>444,403</u>
Total operating expenses	2,991,573	2,771,320
Earnings before interest, depreciation and amortization	355,677	288,383
Depreciation and amortization	109,890	119,724
Interest	<u>24,285</u>	<u>27,953</u>
Net operating income	221,502	140,706
Investment income	44,249	32,027
Income taxes	<u>-</u>	<u>(1,678)</u>
Revenue in excess of expenses attributable to the Health System	<u>\$ 265,751</u>	<u>\$ 171,055</u>

See notes to consolidated financial statements.

	2021	2020
Net assets without donor restrictions		
Revenue in excess of expenses	\$ 265,751	\$ 171,055
Change in net unrealized gains on investments	37,296	12,731
Net assets released from restrictions—capital	1,113	2,251
Other components of net periodic pension cost	(9,068)	(9,567)
Change in funded status of pension plans	<u>35,194</u>	<u>4,976</u>
Increase in net assets without donor restrictions	<u>330,286</u>	<u>181,446</u>
Net assets with donor restrictions		
Contributions	9,634	9,387
Investment income	1,022	657
Change in net unrealized gain on investments	3,132	165
Net assets released from restrictions	<u>(6,761)</u>	<u>(8,142)</u>
Increase in net assets with donor restrictions	<u>7,027</u>	<u>2,067</u>
Increase in net assets	337,313	183,513
Net assets—Beginning of year	<u>1,330,697</u>	<u>1,147,184</u>
Net assets—End of year	<u>\$ 1,668,010</u>	<u>\$ 1,330,697</u>

St. Luke's Health System, Ltd. and Subsidiaries
Consolidated Statement of Cash Flows
For the Years Ended September 30, 2021 and 2020
(In thousands)

	2021	2020
Cash flows from operating activities:		
Increase in net assets	\$ 337,313	\$ 183,513
Adjustments to reconcile increase in net assets to net cash provided by operating activities:		
Depreciation and amortization	109,890	119,724
Net realized gain on investments	(28,212)	(14,145)
Unrealized gain on investments	(40,100)	(12,956)
Undistributed earnings of unconsolidated affiliates	-	(24)
Amortization of deferred financing fees	338	341
Restricted contributions received	(9,635)	(9,387)
(Gain) loss on disposition of equipment and other assets	(2,086)	2,301
Change in other components of net periodic pension cost	9,068	9,567
Change in funded status of pension plans	(35,194)	(4,976)
Changes in operating assets and liabilities:		
Receivables	(85,342)	(24,292)
Inventories	(6,664)	(6,786)
Prepaid expenses and other current assets	(3,938)	(1,442)
Other assets	(21,120)	(16,298)
Accounts payable and accrued liabilities	34,916	7,315
Compensation and related liabilities	12,786	44,919
Medicare cash (repayments) advances	(36,466)	149,599
Payable to medicare and medicaid programs	4,917	8,809
Other liabilities	<u>6,966</u>	<u>(5,045)</u>
Net cash provided by operating activities	247,437	430,737
Cash flows from investing activities:		
Acquisition of property, plant, equipment and land	(141,391)	(171,537)
Proceeds from disposition of equipment and other assets	6,561	488
Purchase of investments	(1,466,912)	(1,152,620)
Other changes in investments	5,716	3,166
Proceeds from sale of investments	1,308,288	911,276
Distributions from unconsolidated affiliates	1,110	-
Capital contributed to unconsolidated affiliates	<u>-</u>	<u>1,084</u>
Net cash used in investing activities	(286,628)	(408,143)

See notes to consolidated financial statements.

	2021	2020
Cash flows from financing activities:		
Repayment of long-term debt	\$ (12,204)	\$ (3,338)
Proceeds from contributions for temporarily restricted net assets	9,634	9,387
Payments on notes payable	<u>(2,938)</u>	<u>(7,171)</u>
Net cash used in financing activities	(5,508)	(1,122)
Net (decrease) increase in cash, cash equivalents and restricted cash	(44,699)	21,472
Cash, cash equivalents and restricted cash—Beginning of year	<u>185,151</u>	<u>163,679</u>
Cash, cash equivalents and restricted cash—End of year	<u>\$ 140,452</u>	<u>\$ 185,151</u>
Supplemental cash flow information:		
Purchase of property, plant and equipment in accounts payable and accrued liabilities	\$ 9,403	\$ 9,308

St. Luke's Health System, Ltd. and Subsidiaries

Notes to the Consolidated Financial Statements As of and for the Years Ended September 30, 2021 and 2020 (In thousands)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization—St. Luke's Health System, Ltd. and subsidiaries (the "Health System") is an Idaho-based not-for-profit organization providing comprehensive integrated healthcare services throughout the communities it serves.

The Health System provides patient services, including outpatient and inpatient, rehabilitation services and physician services. The Health System's primary hospitals and patient service areas are located within the State of Idaho in or surrounding the cities of Boise, Meridian, Nampa, Twin Falls, Mountain Home, McCall, Jerome, and Ketchum and have other facilities and operations throughout Southern Idaho and Eastern Oregon.

The Health System's wholly owned subsidiary, St. Luke's Health Partners (SLHP), is a financially and clinically-integrated network that allows independent physicians and facilities to partner with the Health System. SLHP is organized to assume financial and clinical accountability in capitated arrangements. These arrangements include governmental and commercial payers, as well as self-funded employers. Under these arrangements, SLHP is accountable for the management of health outcomes and medical spend for defined populations through value-based agreements with payers.

The Health System's general offices and corporate functions are located in Boise, Idaho. The Health System is governed by a volunteer Board of Directors ("the Board") made up of local citizens.

Basis of Presentation—The consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America. Intercompany transactions have been eliminated.

Use of Estimates—The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates, assumptions and judgments that affect the amounts reported in the consolidated financial statements. The Health System considers critical accounting estimates to be those that require more significant judgments and estimates in the preparation of its consolidated financial statements, including the following: contractual allowances for uncollectible accounts receivable, provisions self-pay price concessions and charity care; useful lives of depreciable assets; liabilities associated with employee benefit programs; self-insured professional liability risks not covered by insurance; medical claims incurred but not yet reported; and potential settlements with the Medicare and Medicaid programs.

Changes in estimates are included in results of operations in the period when such amounts are determined, and actual amounts could differ from such estimates.

Statements of Operations—Transactions deemed by management to be ongoing, major, or central to the provision of integrated health care services are reported as unrestricted revenues, gains and other support and expenses.

Net Assets with Donor Restrictions—Net assets with donor restrictions are those subject to donor-imposed stipulations. Some donor-imposed restrictions are temporary in nature which are met by actions of the Health System or by the passage of time. Other donor restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. These are generally restricted to provide ongoing income for a specific program.

Donor Restricted Gifts—Unconditional promises to give cash, pledges receivable and other assets are recorded at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as donor restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of operations and changes in net assets as net assets released from restrictions. Total pledges receivable, net of allowances, as of September 30 were as follows:

	2021	2020
Less than one year	\$ 2,387	\$ 2,381
One to five years	788	1,004
More than five years	<u>50</u>	<u>50</u>
	3,225	3,435
Less allowance for estimated uncollectible accounts	<u>95</u>	<u>87</u>
Total pledges receivable	<u>\$ 3,130</u>	<u>\$ 3,348</u>

Cash, Cash Equivalents and Restricted Cash—Cash and cash equivalents represents cash on hand and cash in banks, excluding amounts whose use is limited, and consists primarily of cash and highly liquid investments with original maturities of three months or less. As of September 30, 2021 and 2020, the Health System had book overdrafts of \$13,003 and \$12,992, respectively, that is included in accounts payable and accrued liabilities.

The following table reconciles cash, cash equivalents and restricted cash shown in the statement of cash flows to amounts presented within the consolidated balance sheets as of September 30, 2021 and 2020, respectively:

	2021	2020
Cash and cash equivalents	\$ 110,532	\$ 123,192
Restricted cash included in current portion of assets whose use is limited		
Held by trust under bond indenture	<u>159</u>	<u>172</u>
Cash equivalents included in assets whose use is limited	<u>29,761</u>	<u>61,787</u>
Total cash, cash equivalents, and restricted cash shown in statement of cash flows	<u>\$ 140,452</u>	<u>\$ 185,151</u>

Inventories—Inventories consist primarily of pharmaceutical, medical, and surgical supplies and are stated at the lower of cost (on a moving-average basis) or net realizable value.

Assets Whose Use is Limited—Assets whose use is limited include assets set aside by the Board for future capital purposes over which the Board retains control and may, at its discretion, subsequently be used for debt retirement or other purposes. It also includes assets held by trustee under indenture agreements, assets restricted by donors for specific purposes and permanent endowment funds.

The Health System’s long-term and short-term investment portfolios are managed according to investment policies adopted by the Health System and based on overall investment objectives. Board designated funds are investments established by the Board for strategic future capital or operating expenditures intended to expand or preserve services provided to the communities it serves. All investments are classified as available for sale and recorded at fair value using settlement date accounting. Realized gains (losses) on investments whose use has not been restricted by the donor, including unrestricted income from endowment funds, are reported as part of investment income. Investment income and gains (losses) on investments whose income has been restricted by the donor are recorded as increases (decreases) to net assets with donor restrictions.

The Health System’s investments primarily include mutual funds and debt securities that are carried at fair value. The Health System evaluates whether securities are other-than-temporarily impaired (OTTI) based on criteria that include the extent to which cost exceeds market value, the intent to sell, the duration of the market decline, the credit rating of the issuer or security, the failure of the issuer to make scheduled principal or interest payments and the financial health and prospects of the issuer or security. Any declines in the value of investment securities determined to be OTTI are recognized in earnings and reported as OTTI losses. The Health System determined that no securities were OTTI as of September 30, 2021 and 2020.

Equity Method Investment—The Health System owns a membership interest of 49.5% in Broadway Park Holdings, LLC (BPH). The Health System accounts for its investment in

BPH using the equity method and records the investment at cost. The Health System's investment in BPH as of September 30, 2021 and 2020, was \$8,984 and \$10,094, respectively. The Health System's investment in BPH is increased by additional contributions as well as its proportionate share of earnings. Conversely, the Health System's investment is decreased by distributions made to the Health System and by its proportionate share of losses. During the year ended September 30, 2021 and 2020, the Health System recognized equity earnings from the investment in BPH of \$1,690 and \$1,536, respectively.

Property, Plant, and Equipment—Property, plant, and equipment, including internal use software, are recorded at cost except for donated assets, which are recorded at fair value at the date of donation. Property and equipment donated for Health System operations are recorded as additions to property, plant, and equipment when the assets are placed in service. Depreciation is computed using the straight-line method over the estimated useful lives of the depreciable assets with depreciation taken in both the year placed in service and the year of disposition.

The estimated useful lives of each asset ranges are as follows:

Buildings	15–40 years
Fixed and major movable equipment	2–20 years
Leasehold improvements	5–15 years
Information technology	3–7 years

Expenditures for maintenance and repairs are charged to expense as incurred and expenditures for renewals and betterments are capitalized. Upon sale or retirement of depreciable assets, the related cost and accumulated depreciation are removed from the records and any gain or loss is reflected in the statement of operations. Periodically, the Health System evaluates the carrying value of property, plant, and equipment for impairment based on undiscounted operating cash flows whenever events or changes occur which might impact recovery of recorded assets.

Other Assets—Other assets includes land and buildings held for future investment or future expansion, goodwill and other non-limited use assets.

Goodwill—Goodwill represents the future economic benefits arising from other assets acquired in a business combination that are not individually identified and separately recognized. With the adoption of Accounting Standards Update (ASU) 2019-06, the Health System amortizes goodwill on a straight-line basis over a ten-year period. The Health System has elected to test goodwill for impairment at the entity level. Impairment testing is required when a triggering event occurs that indicates that the fair value of the Health System may be below carrying amount. The Health System considered various events and circumstances to evaluate whether the Health System's fair value was less than carrying value. Based on the Health System's assessment of relevant events and circumstances, the Health System has concluded that no triggering events occurred that would require an impairment test. There was no impairment of goodwill for the fiscal years ended September 30, 2021 and 2020.

Right-of-Use Assets and Lease Obligations—The Health System determines if an arrangement is a lease at inception of the contract. Right-of-use assets represent the right to use the underlying assets for the lease term and the lease liabilities represent an obligation to make lease payments arising from the leases. Right-of-use assets and lease

liabilities are recognized at the lease commencement date based on the present value of lease payments over the lease term. When available, the Health System uses the implicit rate stated in the contract. If the implicit rate is not stated, an estimated Incremental Borrowing Rate (IBR) is used. The IBR is estimated based on market rates provided by our banking advisors for similar duration debt issuances at or near the lease commencement date. Operating and financing leases with an initial term of 12 months or less ("short-term leases") are not recorded on the consolidated balance sheet. Expenses for short-term leases are recognized within other operating expenses on the consolidated statements of operations and changes in net assets, over the lease term. The Health System's finance leases are primarily for real estate. Finance lease right-of-use assets are included in plant, property and equipment with the related liabilities listed in current and long-term liabilities on the consolidated balance sheet.

Operating lease right-of-use assets and lease obligations are recorded for all leases that are not considered finance leases or short-term leases. The Health System's operating leases cover medical and office equipment, auto, medical transportation aircraft and real estate inclusive of outpatient facilities, medical office buildings, warehousing, and administrative office space. The Health System's real estate leases typically have an initial term of one to fifteen years. The Health System's equipment lease agreements typically have a term of one to six years. The real estate leases may include one or more options to renew, with renewals that typically can extend the lease term from one to ten years. The exercise of lease renewal options is at the Health System's sole discretion. For accounting purposes, options to extend or terminate the lease are included in the lease term when it is reasonably certain the options will be exercised. Operating lease liabilities represent the obligation to make lease payments arising from the leases and are recognized at the lease commencement date based on the present value of lease payments over the lease term.

Certain lease agreements for real estate include payments based on actual common area maintenance expenses and others include rental payments adjusted periodically for inflation. We have elected to include these non-lease components with lease components for contracts containing real estate leases for the purpose of calculating lease right-of-use assets and liabilities, to the extent that they are fixed. Non-lease components that are not fixed are expensed as incurred as variable lease payments. These variable lease payments are recognized in other operating expenses, net, but are not included in the right-of-use asset or liability balances. The Health System's lease agreements do not contain any material residual value guarantees, restrictions, or covenants.

Medicare Cash Advances—The Health System requested accelerated Medicare payments for its acute care and critical access hospitals through the Coronavirus Aid, Relief and Economic Security Act (the "CARES Act") and received funds in April 2020 from Centers for Medicare & Medicaid Services (CMS). Guidance released in the H.R. 8337, Continuing Appropriations Act, 2021 and Other Extensions Act of 2020 (passed by the House on September 22, 2020) delayed the recoupment of Medicare Accelerated and Advance Payments due to the COVID-19 pandemic by one year. CMS's recoupment of funds from the Health System began in April 2021 by withholding 25% of Medicare reimbursement payments. The Health System expects this level of withholding to continue until March 2022 and thereafter we expect a withholding of 50% of Medicare reimbursement payments for an additional 6 months until such time that the balance is eliminated. If the Health System has a remaining balance as of September 30, 2022 CMS will request direct repayment of the full balance. Any unpaid balance after October 30, 2022 will accrue interest at 4%. As of September 30, 2021 the Health System has paid back \$36,466 of the cash advance and anticipates the remaining balance of \$113,133 to be paid back prior to September 30, 2022.

Costs of Borrowing—Interest cost incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets. Financing costs are deferred and amortized over the life of the debt.

Charity Care—The Health System provides services to all patients regardless of their ability to pay in accordance with its charity care policy. The estimated cost of providing these services was \$60,015 and \$54,423 in 2021 and 2020, respectively, calculated by multiplying the ratio of cost to gross charges for the Health System by the gross compensated charges associated with providing care to charity patients.

In addition to charity care services, the Health System provides services to patients who are deemed indigent under state Medicaid and county indigency program guidelines. In most cases, the cost of services provided to these patients exceeds the amounts received as compensation from the respective programs. In addition, in response to broader community needs, the Health System also provides many programs such as health screening, patient and health education programs, clinical and biomedical services to outlying hospitals, and serves as a clinical teaching site for higher education programs of health professionals. The following unaudited schedule summarizes the charges forgone in accordance with the Health System’s charity care policy, the unpaid costs associated with services provided under Medicare, Medicaid, and county indigency programs, and the benefit of services provided to support broader community needs:

	Unaudited	
	2021	2020
Estimated unpaid costs of services provided under Medicare, Medicaid, and county indigency programs	\$ 361,967	\$ 465,083
Estimated benefit of services to support broader community needs	22,553	52,278

Income Taxes—The Health System is a not-for-profit corporation and is recognized as tax-exempt pursuant to Section 501(c)(3) of the Internal Revenue Code of 1986, as amended. The Health System has activities that are considered unrelated business taxable income (UBTI), which are subject to excise tax. The Health System also has a taxable subsidiary, SLHP whose operations are included in the consolidated financial statements and as such we have provided for income taxes on this activity under the Accounting Standards Codification (ASC) 740.

For the Health System’s taxable subsidiary and activities considered UBTI, income taxes are accounted for under the asset and liability method, which requires the recognition of Deferred Tax Assets (DTAs) and Deferred Tax Liabilities (DTLs) for the expected future tax consequences of events that have been included in the consolidated financial statements. Under this method, the Health System determines DTAs and DTLs on the basis of the differences between the financial statement and tax bases of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse. The effect of a change in tax rates on DTAs and DTLs is recognized in results of operations in the period that includes the enactment date of the rate change.

The Health System recognizes DTAs to the extent that these assets are more likely than not to be realized. In making such a determination, the Health System considers all available positive and negative evidence, including future reversals of existing taxable temporary differences, projected future taxable income, tax-planning strategies, and

results of recent operations. If the Health System determines that DTAs are realizable in the future in excess of their net recorded amount, the Health System would make an adjustment to the DTA valuation allowance, which would reduce the provision for income taxes.

The Health System records uncertain tax positions in accordance with ASC 740 on the basis of a two-step process in which (1) the Health System determines whether it is more likely than not that the tax positions will be sustained on the basis of the technical merits of the position and (2) for those tax positions that meet the more-likely-than-not recognition threshold, the Health System recognizes the largest amount of tax benefit that is more than 50 percent likely to be realized upon ultimate settlement with the related tax authority. Management is not aware of any uncertain tax positions that should be recorded.

Net Patient Service Revenue—Net patient service revenue is reported at the amount that reflects the consideration to which the Health System expects to be entitled in exchange for providing care. These amounts are due from patients, third-party payors, and others, including estimated adjustments under reimbursement agreements with third-party payors when services are rendered. As final settlements are made and estimates are revised, the differences are reflected in current operations.

The Health System records revenue during the period after obligations to provide healthcare services are satisfied. Generally, the Health System bills patients and third-party payors several days after the services are performed or after the patient is discharged from the facility. Revenue is recognized as performance obligations are satisfied by transferring services to customers.

Performance obligations are determined based on the nature of the services provided by the Health System. Revenues are recorded during the period obligations to provide health care services are satisfied.

Revenue for the performance obligations satisfied over time is recognized based on actual charges incurred. Generally, performance obligations satisfied over time relate to patients receiving inpatient services. The Health System measures the performance obligation from admission into the hospital to the point when it is no longer required to provide services to that patient, which is generally at the time of discharge. Revenue for performance obligations satisfied at a point in time is generally recognized when goods or services are provided, and the Health System does not believe it is required to provide additional goods or services related to the patient.

Because all of its performance obligations relate to contracts with a duration of less than one year, the Health System has elected to apply the optional exemption provided in ASC 606-10-50-14(a) and, therefore, is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. The unsatisfied or partially unsatisfied performance obligations referred to above are primarily related to inpatient acute care services at the end of the reporting period. The performance obligations for these contracts are generally completed when the patients are discharged, which generally occurs within days or weeks of the end of the reporting period.

The Health System determines the transaction price based on standard charges for goods and services provided, reduced by contractual adjustments provided to third-party payors, discounts provided to uninsured patients in accordance with the Health System's policy, or

implicit price concessions provided to uninsured patients. The Health System determines its estimates of contractual adjustments and discounts based on contractual agreements, its discount policy, and historical experience. The Health System determines its estimate of implicit price concessions based on its historical collection experience with this class of patients.

The Health System has agreements with third-party payors that provide for payments to the Health System at amounts different from its established rates. A summary of the payment arrangements with major third-party payors follows:

Medicare—Inpatient acute and certain outpatient care services rendered to Medicare program beneficiaries are paid at prospectively determined rates based upon the service provided. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors.

Inpatient non-acute services, certain other outpatient services, and medical education costs related to Medicare beneficiaries are paid based on a cost reimbursement methodology.

The Health System is reimbursed for cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports by the Health System and audits thereof by the Medicare Administrative Contractor (MAC). The Health System's classification of patients under the Medicare program, and the appropriateness of their admission are subject to a review by a peer review organization under contract with the MAC.

Medicaid—Inpatient and outpatient services rendered to Medicaid program beneficiaries are reimbursed under a cost reimbursement methodology. The Health System is reimbursed at an interim rate with final settlement determined after submission of annual cost reports by the Health System and audits thereof by the MAC.

Changes in estimated settlement amounts are included in results of operations in the period when such amounts are determined. The Health System has an opportunity to amend previously settled cost reports when new or revised information is discovered. With regard to the amended cost reports, the Health System updates estimated settlements when amounts are probable and estimable.

Changes in prior year estimates for Medicare and Medicaid settlements increased net patient service revenue by \$10,773 and \$17,371 for the years ended September 30, 2021 and 2020.

Other Third-Party Payors—The Health System has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations. The basis for payment to the Health System under these agreements includes prospectively determined rates per patient day, per discharge and discounts from established charges as well as payor specific contract terms.

The Health System provides care to patients regardless of their ability to pay. The Health System has determined it has provided implicit price concessions to uninsured patients and patients with other uninsured balances such as copays and deductibles. The implicit price concessions included in estimating the transaction prices represent the

difference between amounts billed to patients and amounts the Health System expects to collect based on the collection history of those patients.

Capitated Revenue—Capitated revenue represents contractual revenue from value-based arrangements at SLHP, where financial responsibility is assumed for services provided to enrollees by other institutional health care providers. In these arrangements, a settlement amount is calculated based on medical claims experience as compared to budget targets based on contractual terms. Capitated revenue is recognized during the period for which institutional providers are obligated to provide health services to enrollees. Settlements are accrued during the period in which the related services are rendered. Losses expected under the contract period in value-based arrangements are recognized when it is probable that expected medical claim expense exceeds future capitated revenue.

Reserves for incurred but not reported medical claims have been established for the unpaid costs of health care services covered under the value-based arrangements. The reserves are estimated based on actuarial analysis, historical experience, and payment trends. Subsequent actual claims experience will differ from the estimated reserve due to variances in estimated and actual utilization of health care services. As final settlements are made and estimates are revised, the differences are reflected in current operations. Reserves for incurred but not reported were \$98,985 and \$92,611 and include \$12,372 and \$12,342 related to employee claims for the years ended September 30, 2021 and 2020, respectively.

SLHP bears full performance exposure on all significant value-based arrangements, except for the Next Generation ACO program which is capped at plus or minus 10% of the capitated funding. All other value-based arrangements include reinsurance purchased by the sponsoring payor and is netted within medical claims expense related to the arrangement.

Adopted Accounting Pronouncements—Effective October 1, 2020 the Health System adopted ASU No. 2018-13 "*Fair Value Measurement (Topic 820)*." This guidance provides changes to the disclosure requirements for fair value measurements in "*Topic 820, Fair Value Measurement*" to improve the effectiveness of the disclosures. ASU No. 2018-13 did not have a material impact on the consolidated financial statements.

Effective October 1, 2020 the Health System adopted ASU No. 2021-03 "*Intangibles—Goodwill and Other (Topic 350)*." This guidance provides an alternative for monitoring for goodwill impairment triggering events. The Health System has elected this alternative which allows a not for profit to evaluate the facts and circumstances as of the end of each reporting period to determine whether a triggering event exists, rather than during the reporting period. ASU No. 2021-03 did not have a material impact on the consolidated financial statements.

Forthcoming Accounting Pronouncements—In August 2018, FASB issued ASU No. 2018-14 "*Compensation—Retirement Benefits—Defined Benefit Plans—General (Subtopic 715-20)*." This guidance modifies the disclosure requirements for employers that sponsor defined benefit pension or other postretirement plans. This guidance will be effective for the Health System beginning October 1, 2021 and allows for early adoption. The Health System is still evaluating the impact this guidance may have on its consolidated financial statements.

In November 2018, the FASB issued ASU No. 2018-18, "*Collaborative Arrangements (Topic 808): Clarifying the Interaction between Topic 808 and Topic 606*." This guidance

clarifies whether certain transactions between collaborative arrangement participants should be accounted for within revenue under Topic 606. This guidance is effective for the Health System beginning October 1, 2021. The Health System is still evaluating the impact this guidance may have on its consolidated financial statements.

In September 2020, FASB issued ASU No. 2020-07 "Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets—Not-for-Profit Entities (Topic 958)". This guidance provides new presentation and disclosure requirements about contributed nonfinancial assets for not-for-profit entities, including additional disclosure requirements for recognized contributed services. The amendments will not change the recognition and measurement requirements in Subtopic 958-605 for those assets. This guidance will be effective for the Health System beginning October 1, 2021 and allows for early adoption. The Health System is still evaluating the impact this guidance may have on its consolidated financial statements.

2. OPERATING REVENUE

Operating revenue consists primarily of net patient service revenue and capitated revenue. Revenue from patient's deductible and coinsurance are included in the categories presented below based on primary payor. Capitated revenue primarily represents contractual revenue from value-based arrangements.

Patient service revenue, net of contractual allowances and discounts by primary payor source, for the years ended September 30 were as follows:

	2021	2020
Commercial payors, patients, and other	\$ 1,043,213	\$ 832,467
Managed care other	211,933	254,106
Medicare program	332,896	297,213
Managed Medicare	270,596	205,215
Medicaid program	<u>340,271</u>	<u>278,719</u>
	<u>\$ 2,198,909</u>	<u>\$ 1,867,720</u>

The composition of net patient service revenue and other revenue based on major service lines for the years ended September 30 were as follows:

	2021	2020
Service lines:		
Hospital services	\$ 1,821,350	\$ 1,516,990
Physician services	<u>377,559</u>	<u>350,730</u>
Net patient service revenue by service line	2,198,909	1,867,720
Capitated revenue	932,064	961,429
Revenue from other sources	<u>216,277</u>	<u>230,554</u>
Total operating revenue	<u>\$ 3,347,250</u>	<u>\$ 3,059,703</u>

The CARES Act authorized \$100 billion in funding to hospitals and other health care providers to be distributed through the Public Health and Social Services Emergency Fund ("Relief Funds"). Furthermore, the Paycheck Protection Program and Health Care Enhancement Act ("PPHCE Act", collectively the "Acts") enacted on April 24, 2020, provides an additional \$75 billion in emergency appropriations to eligible providers for COVID-19 response including distributions to safety net hospitals to compensate for lost

revenues and qualified expenses, loan forgiveness and capacity expansion. Payments from Relief Funds are intended to compensate health care providers for lost revenue and qualified expenses incurred in response to the COVID-19 pandemic and are not required to be repaid; provided that the recipients attest to and comply with certain terms and conditions, including limitations on balance billing and not using Relief Funds to reimburse expenses or losses that other sources are obligated to reimburse. The Health System recognized government assistance revenue from Relief Funds in the amount of \$44,408 and \$88,941 for the years ended September 30, 2021 and 2020, respectively.

3. ACCOUNTS RECEIVABLE AND CONCENTRATION OF CREDIT RISK

The Health System grants credit without collateral to its patients, most of whom are local residents and many of whom are insured under third-party payor agreements. Accounts receivable, reflected net of any contractual arrangements, as of September 30 were as follows:

	2021	2020
Commercial payors, patients, and other	\$ 261,613	\$ 186,131
Medicare program	85,886	64,068
Medicaid program	32,819	20,893
Non-patient	<u>61,743</u>	<u>85,391</u>
	<u>\$ 442,061</u>	<u>\$ 356,483</u>

The allowance for estimated uncollectible accounts is determined by analyzing both historical information (write-offs by payor classification), as well as current economic conditions.

4. LONG-LIVED ASSETS

Property, Plant, and Equipment

Property, plant, and equipment as of September 30 were as follows:

	2021	2020
Land	\$ 56,690	\$ 57,317
Buildings, land improvements, and fixed equipment	1,447,719	1,292,266
Major movable equipment and information technology	<u>943,612</u>	<u>885,274</u>
Total property, plant and equipment	<u>2,448,021</u>	<u>2,234,857</u>
Less accumulated depreciation:		
Buildings, land improvements, and fixed equipment	570,797	526,853
Major movable equipment and information technology	<u>760,989</u>	<u>702,164</u>
Total accumulated depreciation	<u>1,331,786</u>	<u>1,229,017</u>
Construction in process	<u>169,571</u>	<u>249,488</u>
Property, plant, and equipment—net	<u>\$ 1,285,806</u>	<u>\$ 1,255,328</u>

Depreciation expense was \$106,150 and \$115,985 for the years ended September 30, 2021 and 2020, respectively.

Leases

The following table presents the components of the Health System's right-of-use assets and lease obligations related to operating and finance lease obligations and their classification in the consolidated balance sheet as of September 30:

Components of Lease Balances	Consolidated Balance Sheets Classification	2021	2020
Assets:			
Operating lease right-of-use assets—net	Operating lease right-of-use asset—net	\$ 112,941	\$ 111,788
Finance lease assets—net	Property, plant, and equipment—net	<u>39,311</u>	<u>42,226</u>
Total leased assets		<u>\$ 152,252</u>	<u>\$ 154,014</u>
Liabilities:			
Current:			
Operating lease obligations	Current portion of operating lease obligations	\$ 19,689	\$ 19,728
Finance lease obligations	Current portion of long-term debt and finance lease obligations	1,776	2,086
Noncurrent:			
Operating lease obligations	Operating lease obligations	93,603	93,084
Finance lease obligations	Finance lease obligations	<u>46,171</u>	<u>48,129</u>
Total lease liabilities		<u>\$ 161,239</u>	<u>\$ 163,027</u>

The weighted-average remaining lease term and weighted-average discount rate as of and for the years ended September 30 were as follows:

Weighted-Average Remaining Term (years)	2021	2020
Operating leases	6.9	7.6
Finance leases	17.2	18.0
Weighted-Average Discount Rate		
Operating leases	2.87 %	2.96 %
Finance leases	4.00	3.99

The components of lease expense and their classification in the consolidated statement of operations and changes in net assets for the years ended September 30 were as follows:

Components of Lease Expenses	Classification in Consolidated Statement of Operations and Changes in Net Assets	2021	2020
Operating lease expenses:			
Operating lease expenses	Other operating expenses	\$ 27,059	\$ 26,208
Short-term rent expenses	Other operating expenses	2,086	2,106
Variable lease expenses	Other operating expenses	<u>2,201</u>	<u>2,064</u>
Total operating lease expenses		<u>31,346</u>	<u>30,378</u>
Finance lease expenses:			
Amortization on leased assets	Depreciation and amortization	2,698	3,093
Interest on leased assets	Interest expense	<u>1,968</u>	<u>2,047</u>
Total finance lease expenses		<u>4,666</u>	<u>5,140</u>
Total lease expenses		<u>\$ 36,012</u>	<u>\$ 35,518</u>

Sublease income for the Health System was \$1,684 and \$2,661 for the years ended September 30, 2021 and 2020, respectively, and was reported as other revenue in the consolidated statements of operations and changes in net assets.

Supplemental cashflow information related to leases for the years ended September 30 includes:

	2021	2020
Cash paid for amounts included in the measurement of lease obligations:		
Operating cash outflows from operating leases	\$ 29,428	\$ 30,262
Operating cash outflows from finance leases	2,122	2,041
Financing cash outflows from finance leases	1,790	2,162
Right-of-use assets obtained in exchange for lease obligations:		
Operating leases	22,117	133,764
Finance leases	-	453

The following table reconciles the undiscounted minimum lease payment amounts to the operating and finance lease obligations on the balance sheet as of:

Years Ending September 30	Operating Leases	Finance Leases	Total
2022	\$ 22,520	\$ 3,655	\$ 26,175
2023	21,140	4,066	25,206
2024	18,305	3,988	22,293
2025	16,328	3,347	19,675
2026	11,764	3,297	15,061
Thereafter	<u>34,920</u>	<u>49,375</u>	<u>84,295</u>
Total lease payments	124,977	67,728	192,705
Less imputed interest	<u>(11,682)</u>	<u>(19,781)</u>	<u>(31,463)</u>
Present value of future minimum lease payments	113,295	47,947	161,242
Less current lease obligations	<u>(19,689)</u>	<u>(1,776)</u>	<u>(21,465)</u>
Long-term lease obligations	<u>\$ 93,606</u>	<u>\$ 46,171</u>	<u>\$ 139,777</u>

The Health System leases out buildings or portions of buildings that it owns or leases. The following table sets forth the minimum rental income for those leases as of:

Years Ending September 30	Minimum Rental Revenue
2022	\$ 3,659
2023	2,135
2024	1,137
2025	981
2026	329
Thereafter	<u>173</u>
	<u>\$ 8,414</u>

The Health System's largest operating lease is for a multibuilding complex near our largest hospital, known as St. Luke's Plaza (SLP). On March 8, 2018, the Health System entered into a Master Lease agreement (the "Master Lease") to lease 582,527 square feet of office space in Boise, Idaho. At the time the Health System entered the Master Lease it only occupied a portion of the office space with the remainder being leased out to other third parties. Under the Master Lease the Health System assumed responsibility for managing all other leases at SLP and in exchange became the recipient of all payments for these third-party leases, in a sublet arrangement. Since the initial commencement of the Master Lease the Health System continues to increase the amount of space it occupies at SLP. The Master Lease is with the property owner BPH where the Health System owns a membership interest of 49.5%. The Health System accounts for its ownership in BPH as a joint venture under the equity method. As of September 30, 2021, the future minimum payments of the Master Lease of SLP are expected to be \$69,998 over the remaining term of the lease which ends March 7, 2030.

Goodwill

Goodwill, included in other assets, as of September 30, 2021 and 2020, consists of:

	2021	2020
Goodwill	\$ 37,393	\$ 37,393
Less accumulated amortization	<u>(11,217)</u>	<u>(7,478)</u>
Total Goodwill	<u>\$ 26,176</u>	<u>\$ 29,915</u>

Goodwill amortization expense was \$3,739 and \$3,739 for the years ending September 30, 2021 and 2020, respectively.

Expected future amortization expenses related to goodwill as of September 30, 2021, is as follows:

Years Ending September 30	Amortization
2022	\$ 3,739
2023	3,739
2024	3,739
2025	3,739
2026	3,739
Thereafter	<u>7,481</u>
	<u>\$ 26,176</u>

5. ASSETS WHOSE USE IS LIMITED

Assets whose use is limited that will be used for obligations classified as current liabilities and the current portion of pledges receivable are reported in current assets. Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value, based on quoted market prices of identical or similar assets.

The majority of the Health System's investments are independently advised and managed by independent investment managers. The following table sets forth the composition of assets whose use is limited as of September 30, 2021 and 2020:

	2021	2020
Board designated funds:		
Cash and cash equivalents	\$ 26,838	\$ 59,045
Mutual funds	503,376	395,562
Corporate bonds, notes, mortgages and asset-backed securities	604,555	471,408
Government and agency securities	223,323	215,669
Interest receivable	2,199	2,259
Due to donor restricted and permanent endowment funds	<u>(45,044)</u>	<u>(37,945)</u>
	1,315,247	1,105,998
Less amounts classified as current assets	<u>(45,854)</u>	<u>(47,828)</u>
	<u>\$ 1,269,393</u>	<u>\$ 1,058,170</u>
Restricted funds—cash and cash equivalents	<u>\$ 3,082</u>	<u>\$ 2,914</u>
Permanent endowment funds—due from Board designated funds	<u>\$ 17,692</u>	<u>\$ 16,650</u>
Donor restricted plant replacement and expansion funds and other specific purpose funds:		
Due from Board designated funds	\$ 27,352	\$ 21,295
Pledges receivable	<u>3,130</u>	<u>3,348</u>
	<u>\$ 30,482</u>	<u>\$ 24,643</u>

Investment income for assets limited as to use, cash equivalents, and other investments for the years ended September 30, 2021 and 2020, are comprised of the following:

	2021	2020
Investment income:		
Interest income	\$ 16,037	\$ 17,882
Realized gain on sales of securities and other investments	<u>28,212</u>	<u>14,145</u>
	<u>\$ 44,249</u>	<u>\$ 32,027</u>
Change in net unrealized gain on investments	<u>\$ 37,296</u>	<u>\$ 12,731</u>

6. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are principally held by the Health System's wholly owned subsidiary, St. Luke's Health Foundation, Ltd. ("the Foundation") and have been donated for multiple programs and initiatives throughout the Health System, principally related to furthering the advancement of patient care. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. These assets are generally restricted for funding a specific program, capital projects, and other purposes. Other donor restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. These assets are generally restricted to provide ongoing income for a specific program.

Net assets with donor restrictions as of September 30, 2021 and 2020, for the following purposes, were as follows:

	2021	2020
Subject to expenditures for specified purpose:		
Equipment and expansion	\$ 6,237	\$ 3,634
Research and education	6,269	5,733
Charity and other	<u>19,395</u>	<u>16,549</u>
Total subject to specified purpose	<u>31,901</u>	<u>25,916</u>
Perpetual endowment:		
Equipment and expansion	279	277
Research and education	9,783	9,413
Charity and other	<u>7,630</u>	<u>6,960</u>
Total subject to permanent endowment	<u>17,692</u>	<u>16,650</u>
Total net assets with donor restrictions	<u>\$ 49,593</u>	<u>\$ 42,566</u>

The Health System's endowment consists of funds established for a variety of purposes. Endowments include both donor-restricted endowment funds and funds designated by the Board.

The composition of endowment net assets as of September 30, 2021 and 2020, were as follows:

	2021	2020
Donor-restricted endowment net assets	\$ 17,692	\$ 16,650
Board-designated endowment net assets	<u>4,849</u>	<u>1,509</u>
Total endowment net assets	<u>\$ 22,541</u>	<u>\$ 18,159</u>

Changes in endowment net assets during 2021 and 2020 were as follows:

	2021	2020
Endowment net assets—beginning of period	\$ 18,159	\$ 17,014
Investment returns	1,022	657
Unrealized gain (loss)	3,132	165
Contributions	475	944
Transfers to remove or add to Board-designated endowment funds	<u>(247)</u>	<u>(621)</u>
Endowment net assets—end of period	<u>\$ 22,541</u>	<u>\$ 18,159</u>

Periodically, the fair value of assets associated with the individual donor restricted endowment funds may fall below the level that the donor requires the Health System to retain as a fund of perpetual duration. Deficiencies of this nature did not exist for the years ended September 30, 2021 and 2020. The Health System has a policy that permits spending from underwater endowment funds, unless otherwise precluded by donor intent or relevant laws and regulations. The Health System's policy allows for up to 4.5% of the total investment pool balance on a 12-quarter average to be released annually from the endowment to support designated programs. This policy also applies to underwater endowments.

7. DEBT

Long-term debt as of September 30, 2021 and 2020, consists of the following:

	2021	2020
Obligations to Idaho Health Facilities Authority:		
Series 2018A Fixed Rate Bonds	\$ 158,795	\$ 163,715
Series 2018A Fixed Rate Bond Premium	15,769	16,354
Series 2018B Taxable Fixed Rate Bonds	149,910	149,910
Series 2018C Variable Rate Revenue Bonds	73,760	73,760
Series 2018D Variable Rate Direct Purchase	70,000	70,000
Series 2018E Variable Rate Direct Purchase	63,090	63,090
Series 2014A Fixed Rate Bonds	163,640	164,345
Series 2014A Fixed Rate Bond Premium	8,066	8,426
Series 2012A Fixed Rate Bonds	75,000	75,000
Series 2012A Fixed Rate Bond Premium	476	521
Banc of America Public Capital Corp Equipment Financing	24,843	29,815
Finance lease obligations	47,947	50,215
Notes payable	<u>24,053</u>	<u>24,736</u>
Total debt and finance lease obligations	875,349	889,887
Less current portion	<u>14,463</u>	<u>14,355</u>
Total long term debt, excluding deferred financing costs	860,886	875,532
Deferred financing costs	<u>(5,005)</u>	<u>(5,343)</u>
Total long term debt and finance lease obligations	<u>\$ 855,881</u>	<u>\$ 870,189</u>

As of September 30, 2021, the maturity schedule of long-term debt, excluding deferred financing costs, is as follows:

Years Ending September 30	Long-Term Debt	Finance Leases	Total
2022	\$ 12,687	\$ 3,655	\$ 16,342
2023	35,755	4,066	39,821
2024	12,778	3,988	16,766
2025	18,488	3,347	21,835
2026	19,242	3,297	22,539
Thereafter	<u>728,452</u>	<u>49,375</u>	<u>777,827</u>
	<u>\$ 827,402</u>	67,728	895,130
Less imputed interest		<u>(19,781)</u>	<u>(19,781)</u>
		<u>\$ 47,947</u>	<u>\$ 875,349</u>

Obligations to Idaho Health Facility Authority

Series 2012A—Represents Fixed Rate Revenue Bonds payable in annual payments ranging from \$23,780 to \$26,220, beginning March 2045 through March 2047. The Series 2012A Bonds bear interest at a fixed rate ranging from 4.50% to 5.00% per annum calculated based on a 360-day year comprised of 12 30-day months and are payable on March 1 and September 1 of each year. The average interest rate (which includes amortization of costs of issuance) during 2021 was 4.83%.

The Series 2012A Bonds are subject to redemption prior to maturity at the option of the Health System, on or after March 1, 2022.

See further discussion related to this Series below, in the Fiscal Year 2022 Bond Offering section.

Series 2014A—Represents Fixed Rate Revenue Bonds, payable in annual installments ranging from \$170 to \$16,080 beginning March 2016 through March 2044. The Series 2014A Bonds bear interest at a fixed rate ranging from 2.00% to 5.00% per annum calculated on the basis of a 360-day year comprised of 12 30-day months and are payable on March 1 and September 1 of each year. The average interest rate (which includes amortization of costs of issuance) during 2021 was 4.81%.

The Series 2014A Bonds maturing on or after March 1, 2025, are subject to redemption prior to maturity at the option of the Health System on or after March 1, 2024.

Series 2018A—Represents Fixed Rate Revenue Bonds, payable in annual installments ranging from \$995 to \$18,285 beginning March 2020 through March 2048. The Series 2018A Bonds bear interest at a fixed rate ranging from 4.00% to 5.00% per annum calculated on the basis of a 360-day year comprised of 12 30-day months and are payable on March 1 and September 1 of each year. The average interest rate during 2021 was 4.81%.

The Series 2018A Bonds maturing on or after March 1, 2029, are subject to redemption prior to maturity at the option of the Health System. On any date the Series 2018A Bonds are subject to optional redemption at par, they may be converted to another interest rate mode at the option of the Health System upon compliance with certain conditions set forth in the bond documents.

Series 2018B—Represents taxable Fixed Rate Revenue Bonds, payable in annual installments ranging from \$7,705 to \$49,160 beginning March 2039 through March 2048. The Series 2018B Bonds bear interest at a fixed rate of 5.02% per annum calculated on the basis of a 360-day year comprised of 12 30-day months and are payable on March 1 and September 1 of each year. The interest rate during 2021 was 5.02%.

The Series 2018B Bonds are subject to redemption prior to maturity at the option of the Health System. The Series 2018B Bonds may be converted to another interest rate mode at the option of the Health System upon compliance with certain conditions set forth in the bond documents.

Series 2018C—Represents Variable Rate Revenue Bonds, payable in annual installments ranging from \$600 to \$6,000 beginning March 2026 through March 2048. The interest on the Series 2018C Bonds is payable monthly, as the Series 2018C Bonds are currently held in the Daily Mode and supported by an irrevocable direct pay letter of credit. At the option of the Health System, the Series 2018C Bonds may be converted to the Weekly Mode, Commercial Paper Mode, Adjustable Long Mode, Bank Loan Mode, Index Mode, FRN Rate Mode, Fixed Mode or another Daily Mode upon compliance with certain conditions set forth in the bond documents. The average interest rate during 2021 was .61%.

The Series 2018C Bonds are subject to redemption prior to maturity at the option of the Health System and, while in a Daily Mode or Weekly Mode, to optional tender by the bondholder. In the event of optional tender of the bonds, funds for repayment of the purchase price of the bonds are available from a letter of credit facility, which is scheduled to expire on June 30, 2025. As of September 30, 2021, the bonds were in the Daily Mode.

Series 2018D—Represents Variable Rate Direct Purchases, payable in annual installments ranging from \$555 to \$5,660 beginning March 2026 through March 2048. The interest on the Series 2018D Bonds is payable monthly, as the Series 2018D Bonds are currently held in the LIBOR Index Mode. At the conclusion of the initial LIBOR Index Mode (July 1, 2026) and at the option of the Health System, the Series 2018D Bonds may be converted to the Daily Mode, Weekly Mode, Commercial Paper Mode, Adjustable Long Mode, Bank Loan Mode, another Index Mode, FRN Rate Mode, or the Fixed Mode upon compliance with certain conditions set forth in the bond documents. The average interest rate during 2021 was .64%.

Series 2018E—Represents Variable Direct Purchases, payable in annual installments ranging from \$500 to \$5,110 beginning March 2026 through March 2048. The interest on the Series 2018E Bonds is payable monthly, as the Series 2018E Bonds are currently held in the LIBOR Index Mode. At the conclusion of the initial LIBOR Index Mode (July 1, 2028) and at the option of the Health System, the Series 2018E Bonds may be converted to the Daily Mode, Weekly Mode, Commercial Paper Mode, Adjustable Long Mode, Bank Loan Mode, another Index Mode, FRN Rate Mode, or the Fixed Mode upon compliance with certain conditions set forth in the bond documents. The average interest rate during 2021 was .85%.

See further discussion related to this Series below, in the Fiscal Year 2022 Bond Offering section.

Banc of America Public Capital Corp—Represents ten-year debt financing, payable in quarterly installments, which include principal and interest of \$1,366 beginning August 2016 through May 2026. The Banc of America Public Capital Corp debt is secured by the Health System’s EHR system and bears interest at a fixed rate of 1.756% per annum payable quarterly on February 18th, May 18th, August 18th, and November 18th.

Notes Payable—These notes are secured by medical office buildings. Principal and interest are payable on a monthly basis. Per the agreements, the notes mature in 2023. Interest is fixed at 4.25%.

Lines of Credit—The Health System has an unsecured credit agreement with Key Bank, N.A. The agreement allows for borrowings up to \$60,000 and has a maturity date of March 1, 2023. In the event that principal amounts are outstanding, interest is incurred at a rate that is variable at the Prime Rate or LIBOR Rate depending on the borrowing timeframe. The line of credit, among other things, contains a non-usage fee on the actual daily unborrowed portion of the principal amount available at the rate of one-tenth of 1% per annum. There were no amounts outstanding as of September 30, 2021 and 2020.

The Health System carries insignificant unsecured credit balances with Wells Fargo Bank, N.A. for working capital strategy needs such as vendor payments and employee reimbursements. Principal amounts are paid in full on a monthly basis and no interest was incurred related to these balances for the years ended September 30, 2021 and 2020.

Interest Costs—During the years ended September 30, 2021 and 2020, the Health System incurred total interest costs of \$31,480 and \$33,647, respectively. During 2021 and 2020, \$7,195 and \$5,694, respectively, has been capitalized and is reflected as a component of property, plant, and equipment. During the years ended September 30, 2021 and 2020, the Health System made cash payments for interest of \$32,095 and \$34,240, respectively, and cash payments for bond fees of \$1,137 and \$809, respectively.

Covenants—Debt agreements held by the Health System include a range of required covenants, provisions and conditions. The primary covenants are related to minimum debt service coverage, unrestricted cash positions, minimum credit ratings, and maximum indebtedness to capitalization. At September 30, 2021, the Health System was in compliance with all covenants, provisions and conditions required by outstanding agreements.

Fiscal Year 2022 Bond Offering—On December 1, 2021, the Health System closed on a fixed-rate public bond offering (Series 2021A Bonds) involving \$241,883 in tax-exempt funding. The proceeds from the sale of the Series 2021A Bonds were used to refund all of the outstanding Series 2012A and 2018E Bonds. The remaining amount of approximately \$100,000 in new money will be used to reimburse the Health System for the costs related to various tax-exempt capital projects set to take place within the next three years.

8. EMPLOYEE RETIREMENT PLANS

Defined Benefit Plans—The St. Luke’s Regional Medical Center, Ltd. Basic Pension Plan (the “SLRMC Plan”) covers substantially all eligible employees employed by the Health System (with the exception of St. Luke’s Magic Valley Regional Medical Center, Ltd. (SLMV) employees on or before December 31, 1994. The SLRMC Plan was amended and restated effective January 1, 1995, to exclude employees hired on or after that date from participation in the SLRMC Plan; however, the SLRMC Plan remains in effect for those participants who qualify and were hired prior to January 1, 1995. Employees eligible for the

SLRMC Plan with five or more years of service are entitled to annual pension benefits beginning at normal retirement age (65), or after obtaining age 62 with 25 years of service, equal to a percentage of their highest five-year average annual compensation, not to exceed a certain maximum. The Health System makes annual contributions to the SLRMC Plan as necessary.

The SLMV Plan covers substantially all eligible SLMV employees employed by SLMV on or before April 1, 2005. The SLMV Plan was amended and restated effective April 1, 2005, to exclude employees hired on or after that date from participation in the SLMV Plan; however, the SLMV Plan remains in effect for those participants whose sum of their age plus years of credited service exceed 65 or who exceeded 10 years of service as of April 1, 2005. Participants are entitled to annual pension benefits beginning at normal retirement age (65), or after obtaining age 60 with 30 years of service, equal to a calculation based on either average annual compensation or credited service. The Health System makes annual contributions to the SLMV Plan as necessary.

The following table sets forth the SLRMC Plan and the SLMV Plan (collectively the "Plans") funded status, amounts recognized in the Health System's consolidated financial statements and other related financial information:

	SLRMC	SLMV	Total 2021	Total 2020
Projected benefit obligation for service rendered to date	\$ 209,163	\$ 53,228	\$ 262,391	\$ 274,993
Plan assets—at fair value	<u>171,031</u>	<u>56,535</u>	<u>227,566</u>	<u>204,598</u>
Funded status	<u>\$ (38,132)</u>	<u>\$ 3,307</u>	<u>\$ (34,825)</u>	<u>\$ (70,395)</u>
Employer contributions	\$ 11,948	\$ 2,195	\$ 14,143	\$ 7,000
Accrued pension liability (asset) (all noncurrent)	38,132	(3,307)	34,825	70,395
Change in funded status	(32,792)	(2,936)	(35,728)	(2,022)
Benefits paid	18,024	3,204	21,228	13,769
Accumulated benefit obligation	198,610	53,228	251,838	263,350

The following table presents the pension benefit costs:

	SLRMC	SLMV	Total 2021	Total 2020
Service cost	\$ 2,822	\$ -	\$ 2,822	\$ 3,028
Interest cost	4,670	1,051	5,721	7,507
Expected return on plan assets	(7,871)	(1,697)	(9,568)	(9,475)
Amortization of prior service cost	80	-	80	80
Amortization of net loss	7,341	623	7,964	9,579
Settlement loss recognized	<u>2,079</u>	<u>-</u>	<u>2,079</u>	<u>-</u>
Net periodic pension cost	<u>\$ 9,121</u>	<u>\$ (23)</u>	<u>\$ 9,098</u>	<u>\$ 10,719</u>

Service cost is recorded on the consolidated statement of operations, within the line item employee compensation and benefits. The other components of net periodic benefit cost are recorded in the statement of changes in net assets, as other components of net periodic pension cost.

Amounts recognized in net assets without donor restrictions related to the Plans at September 30, consist of:

	SLRMC	SLMV	Total 2021	Total 2020
Prior service cost	\$ (112)	\$ -	\$ (112)	\$ 192
Net actuarial loss	(41,241)	(19,137)	(60,378)	(90,982)

The measurement date used to determine pension benefits is September 30. Contributions to the Plans for the year ending September 30, 2022, are expected to be approximately \$14,000.

The overall investment strategy and policy has been developed based on the need to satisfy the long-term liabilities of the Plans. Risk management is accomplished through diversification across asset classes, multiple investment manager portfolios, and both general and portfolio-specific investment guidelines. The asset allocation guidelines for the Plans, including allocation ranges, are as follows:

	Target SLRMC	Target SLMV	Allocation Range
Asset Class:			
Broad US Equity	35 %	- %	-5% / 5 %
Broad International Equity	29	-	-5 / 5
Core Real Estate	5	-	-3 / 3
Liability Hedging Fixed	31	100	-8 / 8
Cash Equivalents	-	-	N/A / 3

Managers are expected to generate a total return consistent with their philosophy and outperform both their respective peer group medians and an appropriate benchmark, net of expenses, over a one-, three-, and five-year period. The investment guidelines contain categorical restrictions such as no commodities, short-sales and margin purchases; and asset class restrictions that address such things as single security or sector concentration, capitalization limits and minimum quality standards.

Expected long-term returns on the Plans' assets are estimated by asset classes, and are generally based on historical returns, volatilities and risk premiums. Based upon the Plans' asset allocation, composite return percentiles are developed upon which the Plans'

expected long-term return is determined. As of September 30, 2021, the amounts and percentages of the fair value of Plans' assets were as follows:

	<u>SLRMC</u>		<u>SLMV</u>	
Broad US Equity	\$ 56,790	33 %	\$ -	- %
Broad International Equity	44,661	26	-	-
Core Real Estate	8,100	5	-	-
Liability Hedging Fixed	59,334	35	55,697	99
Cash Equivalents	<u>2,146</u>	<u>1</u>	<u>838</u>	<u>1</u>
Total	<u>\$ 171,031</u>	<u>100 %</u>	<u>\$ 56,535</u>	<u>100 %</u>

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid from the Plans:

	SLRMC	SLMV	Total
2022	\$ 13,673	\$ 3,202	\$ 16,875
2023	13,598	3,232	16,830
2024	13,287	3,234	16,521
2025	13,341	3,220	16,561
2026	13,112	3,209	16,321
Thereafter	<u>62,719</u>	<u>15,471</u>	<u>78,190</u>
	<u>\$ 129,730</u>	<u>\$ 31,568</u>	<u>\$ 161,298</u>

Assumptions used in determining the actuarial present value of net periodic benefit cost of the Plans were as follows:

SLRMC	2021	2020
Service cost discount rate	2.89–2.98 %	3.31 %
Interest cost rate on benefit obligations	2.16–2.24	2.92
Rate of increase in future compensation levels	2.00–4.00	2.00–4.00
Expected long-term rate of return on assets	6.00	6.50
SLMV		
Service cost discount rate	N/A	N/A
Interest cost rate on benefit obligations	1.96 %	2.82 %
Expected long-term rate of return on assets	3.90	5.00

Assumptions used in determining the actuarial present value of projected benefit obligation of the Plans were as follows:

SLRMC	2021	2020
Weighted average discount rate	2.82 %	2.77 %
Rate of increase in future compensation levels	2.00–4.00	2.00–4.00
SLMV		
Weighted average discount rate	2.74 %	2.65 %

The principal cause of the change in the unfunded pension liability was due to the settlement, participant movement, plan experience, passage of time and an increase in the discount rate, offset by employer contributions and overall market performance.

Supplemental Retirement Plan for Executives—The Supplemental Retirement Plan for Executives (SERP) is a non-qualified retirement plan for certain executives of the Health System. The following table sets forth the funded status, amounts recognized in the Health System’s consolidated financial statements, and other SERP financial information:

	2021	2020
Projected benefit obligation for service rendered to date	\$ 25,852	\$ 26,824
Plan assets—at fair value	<u>-</u>	<u>-</u>
Funded status	<u>\$(25,852)</u>	<u>\$(26,824)</u>
Employer paid benefits	\$ 1,418	\$ 1,155
Accrued pension liability (noncurrent)	24,304	25,415
Accrued pension liability (current)	1,548	1,409
Change in funded status	(973)	1,967
Accumulated benefit obligation	25,761	26,751

The following table presents the pension benefit costs:

	2021	2020
Service cost	\$ -	\$ -
Interest cost	515	684
Amortization of prior service cost	29	59
Amortization of net loss	<u>2,248</u>	<u>1,133</u>
Net periodic pension cost	<u>\$ 2,792</u>	<u>\$ 1,876</u>

Service cost is recorded on the consolidated statement of operations, within the line item employee compensation and benefits. The other components of net periodic benefit cost are recorded in the statement of changes in net assets, as other components of net periodic pension cost.

Due to its non-qualified status, the SERP is considered unfunded under the Employee Retirement Income Security Act, as disclosed above. The Health System has set aside funds in a Rabbi Trust for the purpose of funding the SERP. The Rabbi Trust asset balance at September 30, 2021 and 2020, was \$22,943 and \$19,493, respectively.

The measurement dates used to determine pension benefits is September 30. The Health System expects to make approximately \$1,548 of benefit payments directly to plan participants for the year ending September 30, 2022. The projected benefit obligation decrease was primarily driven by participant movement, plan experience, the passage of time, and an increase in the discount rate.

Amounts recognized in net assets without donor restrictions related to the SERP at September 30, 2021 and 2020, consist of:

	2021	2020
Prior service cost	\$ -	\$ (29)
Net actuarial loss	(4,860)	(7,178)

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid from the SERP:

	Benefit Payments
2022	\$ 1,548
2023	1,584
2024	1,571
2025	1,557
2026	1,542
Thereafter	<u>7,410</u>
	<u>\$ 15,212</u>

Assumptions used in determining the actuarial present value of net periodic benefit cost were as follows:

	2021	2020
Spot discount rates	1.97–2.64 %	2.83–3.15 %
Rate of increase in future compensation levels	4.00	4.00

Assumptions used in determining the actuarial present value of projected benefit obligation were as follows:

	2021	2020
Weighted average discount rate	2.74 %	2.64 %
Rate of increase in future compensation levels	4.00	4.00

Defined Contribution Plan—The Health System sponsors two defined contribution plans (the “Contribution Plans”) that cover substantially all employees. The Health System’s contributions to these Contribution Plans are at the discretion of the Board. Amounts contributed are allocated to participants based on individual compensation amounts, years of service, and the participant’s level of participation in tax deferred annuity programs. During 2021 and 2020, contributions to these Contribution Plans were \$56,262 and \$54,402, respectively.

9. FAIR VALUE OF FINANCIAL INSTRUMENTS

The following disclosure of the estimated fair value of financial instruments is made in accordance with the requirements of ASC 825, “*Financial Instruments*”. The Health System accounts for certain assets and liabilities at fair value or on a basis that is approximate to fair value. The estimated fair value amounts have been determined by the Health System using available market information and appropriate valuation methodologies. However, considerable judgment is required in interpreting market data to develop the estimates of fair value. Accordingly, the estimates presented herein are not necessarily indicative of the amounts that the Health System could realize in a current market exchange.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value should be based on the assumptions that the market participants would use, including a consideration of nonperformance risk.

The Health System assesses the inputs used to measure fair value using a three-level hierarchy based on the extent to which inputs used in measuring fair value are observable in the market. The fair value hierarchy is as follows:

Level 1—Quoted (unadjusted) prices for identical assets or liabilities in active markets that the Health System has the ability to access.

Level 2—Other observable inputs, either directly or indirectly, including: quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in inactive markets; inputs other than quoted prices that are observable for the asset or liability; and inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified or contractual term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3—Unobservable inputs for the asset or liability. The determination to measure the asset or liability as a level 3 depends on the significance of the input to the fair value measurement.

The asset or liabilities fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. In instances where the inputs used to measure fair value fall into different levels of the hierarchy, the fair value measurement has been determined based on the lowest-level input that is significant to the fair value measurement in its entirety. The Health System’s assessment of the significance of a particular item to the fair value measurement in its entirety requires judgment, including the consideration of inputs specific to the asset. Valuation techniques used maximize the use of observable inputs and minimize the use of unobservable inputs. The Health System’s policy is to recognize transfers between all

levels as of the beginning of the reporting period. For the years ended September 30, 2021 and 2020, there were \$1,287 and \$0 transferred from Level 2 to Level 3.

Following is a description of the valuation methodologies used for the Health System's assets or liabilities measured at fair value.

Cash and Cash Equivalents—The carrying amounts reported in the balance sheet approximate their fair value.

Accounts Receivables, Accounts Payable, Accrued Liabilities, and Estimated Payable to Medicare and Medicaid Programs—The carrying amounts reported in the balance sheet approximate their fair value.

Assets Whose Use is Limited—These assets consist primarily of cash and cash equivalents, mutual funds, debt and equity securities, and pledges receivable. For cash and cash equivalents, pledges receivable and interest receivable, the carrying amount reported in the balance sheet approximates fair value.

For mutual funds the fair value is based on the value of the daily closing price as reported by the fund. Mutual funds held by the Health System are open-end mutual funds that are registered with the Securities and Exchange Commission. The mutual funds held by the Health System include funds that are traded on both active and inactive markets.

For equities (common stock), the fair value is based on the value of the closing price reported on the active market on which the individual securities are traded.

For government obligations, the fair value is measured using pricing models maximizing the use of observable inputs for similar securities.

For commercial paper, the fair value is based on amortized cost with observable inputs, including security cost, maturity, and credit rating.

For debt securities, the fair value is measured using quoted market prices and/or other market data for the same or comparable instruments and transactions in establishing the prices, discounted cash flows, and other pricing models. These models are primarily industry standard models that consider various assumptions, including time value and yield curve as well as other relevant economic measures.

The following tables set forth by level within the fair value hierarchy a summary of the Health System's investments measured at fair value on a recurring basis:

	Fair Value Measurements as of September 30, 2021, Using			
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
Investments:				
Cash and cash equivalents	\$ 29,920	\$ -	\$ -	\$ 29,920
Mutual funds	75,660	426,429	1,287	503,376
Government and agency securities	-	223,323	-	223,323
Corporate bonds, notes, mortgages and asset-backed securities	-	449,042	-	449,042
Subtotal	<u>\$ 105,580</u>	<u>\$ 1,098,794</u>	<u>\$ 1,287</u>	<u>1,205,661</u>
Investments measured at net asset value:				
Mortgages and asset-backed securities				<u>155,513</u>
Total assets				<u>\$ 1,361,174</u>

	Fair Value Measurements as of September 30, 2020, Using			
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
Investments:				
Cash and cash equivalents	\$ 61,959	\$ -	\$ -	\$ 61,959
Mutual funds	55,750	339,812	-	395,562
Government and agency securities	-	215,669	-	215,669
Corporate bonds, notes, mortgages and asset-backed securities	-	339,673	-	339,673
Subtotal	<u>\$ 117,709</u>	<u>\$ 895,154</u>	<u>\$ -</u>	<u>1,012,863</u>
Investments measured at net asset value:				
Mortgages and asset-backed securities				<u>131,735</u>
Total assets				<u>\$ 1,144,598</u>

Fair Value of Pension Plan Assets—In addition to the types of assets listed above as held by the Health System, the Employee Retirement Plans also hold assets within limited partnerships, limited liability companies, and common collective trusts.

Mutual funds are valued at the daily closing price as reported by the fund. Mutual funds held by the Plan are open-ended mutual funds that are registered with the Securities and Exchange Commission. These funds are required to publish their daily net asset value (NAV) and to transact at that price.

Government obligations are valued at pricing models maximizing the use of observable inputs for similar securities.

Limited partnerships and limited liability companies are valued at fair value based on the audited financial statements of the partnerships and the percentage ownership in the partnership. This method is an accepted practical expedient that is considered equivalent to NAV. The assets held were further considered for level of inputs used. When quoted prices are not available for identical or similar assets, real estate assets are valued under a discounted cash flow or lender survey approach that maximizes observable inputs but includes adjustments for certain risks that may not be observable, such as cap and discount rates, maturities and loan to value ratios.

Common collective trusts are valued at the NAV of units of a bank collective trust. The NAV, as provided by the trustee, is used as a practical expedient to estimate fair value. The NAV is based on the fair value of the underlying investments held by the fund less its liabilities. This practical expedient is not used when it is determined to be probable that the fund will sell the investment for an amount different than the reported NAV. Were the Plan to initiate a full redemption of the collective trust, the investment advisor reserves the right to temporarily delay withdrawal from the trust in order to ensure that securities liquidations will be carried out in an orderly business manner.

The following table sets forth by level, based on the hierarchy requirements for fair value guidance outlined previously, a summary of the assets of the Employee Retirement Plans measured at fair value on a recurring basis:

	Fair Value Measurements as of September 30, 2021, Using			
	Quoted Prices in Significant			
	Active Markets	Other	Significant	
	for Identical	Observable	Unobservable	
	Assets	Inputs	Inputs	
	(Level 1)	(Level 2)	(Level 3)	Total
Pension assets:				
Cash and cash equivalents	\$ 3,848	\$ -	\$ -	\$ 3,848
Domestic mutual funds	67,846	-	-	67,846
International mutual funds	23,190	-	-	23,190
Domestic stocks	9,731	-	-	9,731
International stocks	8,937	-	-	8,937
Corporate bonds, notes, mortgages and asset backed securities	-	35,626	-	35,626
Government and agency securities	-	11,148	-	11,148
Limited partnerships and liability companies	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 8,100</u>	<u>\$ 8,100</u>
Subtotal	<u>\$ 113,552</u>	<u>\$ 46,774</u>	<u>\$ 8,100</u>	<u>168,426</u>
Investments measured at net asset value:				
Common collective trusts				<u>59,140</u>
Total assets				<u>\$ 227,566</u>

**Fair Value Measurements as of September 30, 2020, Using
Quoted Prices in Significant**

	Active Markets for Identical Assets (Level 1)	Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
Pension assets:				
Cash and cash equivalents	\$ 1,910	\$ -	\$ -	\$ 1,910
Domestic mutual funds	16,175	-	-	16,175
International mutual funds	146,325	-	-	146,325
Domestic stocks	12,302	-	-	12,302
International stocks	1,200	-	-	1,200
Limited partnerships and liability companies	<u>-</u>	<u>-</u>	<u>7,244</u>	<u>7,244</u>
Subtotal	<u>\$ 177,912</u>	<u>\$ -</u>	<u>\$ 7,244</u>	<u>185,156</u>
Investments measured at net asset value:				
Common collective trusts				<u>19,442</u>
Total assets				<u>\$ 204,598</u>

The Health System's use of Level 3 unobservable inputs account for 3.56% and 3.52%, respectively, of the total fair value of Employee Retirement Plan assets as of September 30, 2021 and 2020. The following table summarizes the changes in Level 3 assets measured at fair value as of September 30:

Ending balance—September 30, 2019	\$ 7,095
Sales	-
Allocation of net capital gain/loss	-
Miscellaneous fees	(80)
Interest received	336
Changes in unrealized gains/losses	<u>(107)</u>
Ending balance—September 30, 2020	7,244
Sales	-
Allocation of net capital gain/loss	-
Miscellaneous fees	(104)
Interest received	561
Changes in unrealized gains/losses	<u>399</u>
Ending balance—September 30, 2021	<u>\$ 8,100</u>

Unrealized Gains and Losses—The unrealized gains and losses on investment accounts at September 30, 2021, were determined to be temporary in nature as the change in market value for these assets was the result of fluctuating interest rates and market activity rather than the deterioration of the credit worthiness of the issuers. In the event that the Health System disposes of these securities before maturity, it is expected that the realized gains or losses, if any, will be immaterial both quantitatively and qualitatively to the statement of operations and financial position as of the Health System’s fiscal year end.

The following tables show the Health System’s investments’ fair values and gross unrealized losses for individual securities that have been in a continuous loss position for 12 months or less as of September 30, 2021, and those that have been in a loss position for 12 months or more as of September 30, 2021. These investments are interest-yielding debt securities of varying maturities. The Health System has determined that the unrealized loss position for these securities is primarily due to market volatility. Generally, in a rising interest rate environment, the estimated fair value of fixed income securities would be expected to decrease; conversely, in a decreasing interest rate environment, the estimated fair value of fixed income securities would be expected to increase. These securities may also be negatively impacted by illiquidity in the market.

	In a Continuous Loss Position for Less than 12 Months		
	Estimated Fair Value	Unrealized Losses	Total Number of Positions
Corporate bonds, notes, mortgages and asset-backed securities	\$ 177,520	\$ (795)	274
Mutual funds	199,416	(820)	8
Government & agency securities	<u>131,138</u>	<u>(759)</u>	<u>60</u>
Total	<u>\$ 508,074</u>	<u>\$ (2,374)</u>	<u>342</u>

	In a Continuous Loss Position for more than 12 Months		
	Estimated Fair Value	Unrealized Losses	Total Number of Positions
Corporate bonds, notes, mortgages and asset-backed securities	\$ 5,653	\$ (132)	20
Mutual funds	2,266	(73)	2
Government & agency securities	<u>722</u>	<u>(17)</u>	<u>2</u>
Total	<u>\$ 8,641</u>	<u>\$ (222)</u>	<u>24</u>

Fair Value of Debt—The interest rate on the Health System’s Variable Rate Revenue Bonds is reset daily to reflect current market rates. Consequently, the carrying value approximates fair value. The carrying amount reported in the balance sheet for finance leased assets approximates its fair value.

The estimated fair value of the Fixed Rate Bonds as of September 30, 2021 and 2020, was \$633,587 and \$648,130, respectively, and are based on Level 2 inputs within the fair value hierarchy. The fair value was estimated by discounting the future cash flows using rates currently available for debt of similar terms and maturity. The carrying value of the Fixed Rate Bonds as of September 30, 2021 and 2020, was \$547,345 and \$552,970, respectively.

The estimated fair value of the notes payable as of September 30, 2021 and 2020, was \$27,659 and \$27,251, respectively. The fair value is based on Level 2 inputs within the fair value hierarchy and was estimated by discounting the future cash flows using rates currently available for debt of similar terms and maturity. The carrying value of the notes payable as of September 30, 2021 and 2020, was \$24,053 and \$24,736, respectively.

The fair value estimates presented herein are based on pertinent information available to management as of September 30, 2021. Although management is not aware of any factors that would significantly affect the estimated fair value amounts, such amounts have not been comprehensively revalued for purposes of these financial statements since that date, and current estimates of fair value may differ significantly from the amounts presented herein.

10. COMMITMENTS AND CONTINGENCIES

The Health System uses a combination of self-insurance and commercial insurance to provide protection from multiple exposures for its hospitals and other entities. Healthcare Professional and General Liability coverage is provided through Sequoyah Assurance, Ltd. (the Captive), a Cayman domiciled wholly owned subsidiary of St. Luke's Regional Medical Center, Ltd. The Captive reimburses the Health System for liability up to \$3 million per claim (healthcare professional liability) and \$3 million per claim (general liability) with a \$15 million combined annual aggregate. Coverage is provided on a claims-made and reported basis for both types of described coverage. The Health System makes contributions to the Captive based on funding levels recommended by an independent actuary.

The Captive also provides the Health System with excess professional and general liability coverage of \$50 million in limits. Two towers of coverage are provided. One tower for a total of \$50 million in limits is provided for excess professional liability and a separate tower for a total of \$50 million in limits is provided for excess general liability, automobile liability, ambulance liability, employer's liability, and aviation liability. Coverage is provided on a claims-made and reported basis for professional and general liability. Coverage is provided on an occurrence basis for automobile liability, ambulance liability, employer's liability, and aviation liability. The Captive excess professional and general liability policy is 100% reinsured by various third-party reinsurers.

The Health System also maintains reserves based primarily on actuarial estimates provided by an independent third party for the portion of its professional liability risks, including incurred but not reported claims, for which it does not have insurance coverage. Reserves for losses and related expenses are estimated using expected loss reporting patterns and are discounted to their present value using a discount rate of 3.0%. There can be no assurance that the ultimate liability will not exceed such estimates. Adjustments to the estimated reserves are included in results of operations in the periods when such amounts are determined. As of September 30, 2021, and 2020, the Health System had professional liability recorded in accounts payable and accrued liabilities in the amounts of \$32,272 and \$22,367, respectively.

As of September 30, 2021, and 2020, the Health System had commitments on construction contracts and equipment purchases totaling \$81,160 and \$79,200, respectively.

The Health System is routinely involved in other litigation matters and regulatory investigations arising in the normal course of business. After consultation with legal counsel, management estimates that each of these matters will be resolved without material effect on the Health System's future financial position, results of operations, or cash flows.

11. FUNCTIONAL EXPENSES

The Health System provides medical and healthcare services to residents within its geographic location. Expenses from continuing operations related to providing these services for the years ended September 30, 2021 and 2020, are allocated as follows:

	2021	2020
Professional, nursing, and other patient care services	\$ 2,657,430	\$ 2,496,764
Fiscal and administrative support services	<u>468,318</u>	<u>422,233</u>
	<u>\$ 3,125,748</u>	<u>\$ 2,918,997</u>

12. INCOME TAXES

Income tax expense for the Health System differs from the income tax expense at the U.S. federal statutory tax rate of 21% due to state taxes, net of a federal benefit, nondeductible business meals and entertainment expenses, and tax-exempt earnings of our not-for-profit entities.

Deferred income taxes resulted from temporary differences between the tax basis of assets and liabilities and their reported amounts in the financial statements, resulting in taxable or deductible amounts in future years and net operating loss carryforwards (NOLs).

Management assesses the available positive and negative evidence to estimate whether sufficient future taxable income will be generated to permit use of the existing DTAs for each of the Health System's legal entities. A significant piece of objective negative evidence evaluated was the cumulative loss incurred over the three-year period ended September 30, 2021. Such objective evidence limits the ability to consider other subjective evidence, such as our projections for future growth.

As of September 30, 2021, the Health System has net operating loss carryforwards in the amount of \$109,642 and \$91,174 for federal and state jurisdictions, respectively. The NOLs are set to expire in years 2022 through 2042. The Health System does not believe that it is more likely than not they will utilize these losses prior to their expiration and as such has provided a full valuation allowance against these losses. The amount of the DTA considered realizable, however, could be adjusted if estimates of future taxable income during the carryforward period are reduced or increased or if objective negative evidence in the form of cumulative losses is no longer present and additional weight is given to subjective evidence such as our projections for growth.

The Health System accounts for uncertain tax positions in accordance with ASC 740. Management is not aware of any uncertain tax positions that should be recorded. The Health System includes penalties and interest, if any, with its provision for income taxes in the non-operating items in the consolidated statements of operations and changes in net assets.

The Health System is subject to taxation in the United States and Idaho jurisdictions. As of September 30, 2021, the Health System's tax years for 2017, 2018, 2019, and 2020 are subject to examination by the tax authorities. As of September 30, 2021, the Health System is no longer subject to U.S. Federal or Idaho examinations by tax authorities for tax years before 2017.

13. SUBSEQUENT EVENTS

The Health System has evaluated subsequent events through December 17, 2021. This is the date the financial statements were available to be issued.

* * * * *

St. Luke's Wood River

**2019-2022 Community Health Needs
Assessment**

Implementation Plan 2019

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Introduction

The St. Luke's Wood River Medical Center's 2019 Community Health Needs Assessment Implementation Plan describes the programs and resources St. Luke's and other community groups plan to employ to address the most important health needs identified in our 2019 Community Health Needs Assessment (CHNA). The Implementation Plan is divided into two main sections. The first section contains a list of the significant health needs identified in our CHNA and describes what St. Luke's intends to do to address these needs. The second section of the implementation plan defines the specific programs and services St. Luke's plans to implement to address the significant health needs. For each program, there is a description of its objective, tactics, expected impact, and partnerships.

Stakeholder involvement in determining and addressing community health needs is vital to this process. We thank, and will continue to collaborate with, all the dedicated individuals and organizations working with us to make our community a healthier place to live.

St. Luke's contact person name: Erin Pfaeffle, LMSW
Director, Community Engagement/Community Health
Phone number: 208-727-8734

Methodology

The St. Luke's Wood River Medical Center's 2019 CHNA was designed to better understand the most significant health challenges facing the individuals and families in our service area. To accomplish this goal, St. Luke's collaborated with representatives from our community to help identify and prioritize our most important health needs. Each identified health need was included in one of these four categories: 1) health behavior needs; 2) clinical care needs; 3) social and economic needs; and 4) physical environment needs.

These health needs were ranked using a numerical prioritization system. Points were allocated to each need based on scores provided by our community representatives as well as scores for related health factors. The more points the health need and factor received, the higher the priority and the higher the potential to positively impact community health. Health needs and factors with scores in the top 10th percentile were highlighted in dark orange and were considered to be our community's most significant health needs.

To complete the CHNA Implementation Plan, St. Luke's consulted and collaborated with community representatives, addressing the most significant health needs using the following decision criteria:

1. Health needs ranked in the top 10th percentile in the CHNA were considered to be our significant health needs. In order to focus limited resources on the health needs having the greatest potential to improve community health (the most significant needs), implementation plan programs were not developed for health needs scoring below the top 10th percentile.
2. Next St. Luke's examined whether it was more effective to directly address a high priority health need or whether another community organization was better positioned to address the need. To make this determination, we focused on whether the health need was in alignment with St. Luke's mission and strengths. Where a high priority need was substantially in alignment with both our mission and strengths, St. Luke's provided at least one program to address that need. Where a high priority need was not in alignment with our mission and strengths, St. Luke's tried to identify or partner with a community group or organization better able to serve the high priority need.
3. A single health improvement program can often support the success of multiple related health needs. For example, obesity programs also support and strengthen diabetes programs. Therefore, to better understand the total impact our programs are having on a health need, St. Luke's arranged the significant health needs into groups that will benefit by being addressed together.

List of Needs and Recommended Actions

Health Behavior Category

Our community's high priority needs in the health behavior category are wellness and prevention programs for mental illness, substance abuse, and obesity. Our community health representatives provided relatively high scores for these needs. In addition, obesity ranks as high priority needs because it is trending higher and is a contributing factor to a number of other health concerns. Mental illness also ranks high because Idaho has one of the highest percentages of any mental illness (AMI) in the nation.

Table Color Key
Dark Orange = Significant Community Health Need (Total score in the top 10th percentile)

Identified Community Need	Related Health Outcome or Factor	Total CHNA Score	Alignment with Mission and Strengths: High, Med, low	Non-St. Luke's Community Resources Available to Address Need	Recommended Action and Justification
Substance abuse services and programs	Drug misuse and excessive drinking	20.6/ 18.6	Mission: High Strength: Low	Health and Welfare, private licensed mental health providers, NAMI, Alcoholics Anonymous, Blaine	St. Luke's will directly and indirectly support drug/alcohol programs in our community because this need is aligned with our mission and is ranked in the top 10th percentile. St. Luke's will continue its direct support through financial assistance for counseling and through

				County School District, Narcotic Anonymous	the continued operational support of our outpatient mental health clinic
Wellness and prevention programs	Mental illness	17.8	Mission: High Strength: Low	Health and Welfare, private licensed mental health providers, NAMI, AA/NA, Blaine County Probation/Prosecuting Attorney's office, Blaine County School District	St. Luke's will directly support mental health programs because this need is aligned with our mission and is ranked in the top 10th percentile. The programs St. Luke's directly supports are described in the following section of this Implementation Plan.
Weight management programs	Obese/Overweight teenagers and adults	18.5/ 17.5	Mission: High Strength: Low	There are national and local weight management programs available in our community, ie Weight Watchers, Curves, and local fitness centers.	St. Luke's will directly support teen and adult weight management programs because this need is aligned with our mission and strengths. In addition, we will indirectly support teen weight management through our fiscal and programmatic partnerships with other fitness centers in the community. The programs St. Luke's directly supports are described in the following section of this Implementation Plan.

Clinical Care Category

High priority clinical care needs include: Affordable health insurance, increased availability of behavioral health services, and affordable dental care. These were ranked as top health needs by our community representatives. Availability of behavioral health services also ranked as a top priority because Idaho has a shortage of behavioral health professionals.

Identified Community Need	Related Health Outcome or Factor	Total CHNA Score	Alignment with Mission and Strengths: High, Med, low	External Community Resources Available to Address Need	Recommended Action and Justification
Affordable health insurance	Uninsured adults	18.4	Mission: High Strength: Medium	Health and Welfare, Blaine County Commissioners, Family Health Services, Idaho Health Care Exchange	St. Luke's will directly support programs designed to help provide affordable health insurance because this need is aligned with our mission and although there are other programs available in our community the need is still ranked in our CHNA's top 10th percentile. Affordable health insurance is a national priority that St. Luke's cannot address on its own. St. Luke's will continue to rely on community and national programs and resources to help us address this need. The programs St. Luke's directly supports are described in the following section of this Implementation Plan.
Availability of behavioral health services (providers, suicide hotline, etc)	Mental health service providers	18.8	Mission: High Strength: Low	Health and Welfare, private licensed mental health providers, Blaine County School District	St. Luke's will directly support mental health programs in our community because this need is ranked in the top 10th percentile and is aligned with our mission. The programs St. Luke's directly supports are described in the following section of this Implementation Plan.

Affordable dental care for low income individuals	Preventative dental visits	18.6	Mission: Medium Strength: Low	Family Health Services, private dental providers, Health and Welfare (Medicaid)	Dental care is not a competency strength nor highly aligned with our mission. It is not within St. Luke's scope of service or resources currently to deliver dental care to patients, so we will indirectly support partners who provide affordable dental care. The Center for Community Health actively refers to dental care providers, particularly those who serve under and non-insured patients. Family Health Services, our primary dental provider partner organization, is assessing the ability to open a clinic in our valley. St. Luke's Wood River is open and committed to providing support to this organization to help them begin services here.
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Social and Economic Category Summary

In the Social and Economic category, there were no needs that ranked in the 10th percentile.

Physical Environment Category Summary

In the physical environment category, there were no needs that ranked in the 10th percentile.

List of Needs and Recommended Actions

Health Behavior Category

Our community’s high priority needs in the health behavior category are wellness and prevention programs for mental illness, suicide, substance abuse, and obesity. Our community health representatives provided relatively high scores for these needs. In addition, obesity ranks as high priority needs because it is trending higher and is a contributing factor to a number of other health concerns. Mental illness also ranks high because Idaho has one of the highest percentages of any mental illness (AMI) in the nation.

Table Color Key
Dark Orange = Significant Community Health Need (Total score in the top 10th percentile)

Identified Community Need	Related Health Outcome or Factor	Total CHNA Score	Alignment with Mission and Strengths: High, Med, low	Non-St. Luke’s Community Resources Available to Address Need	Recommended Action and Justification
Substance abuse services and programs	Drug Misuse and Excessive Drinking	21.3	Mission: High Strength: Low	Health and Welfare, private licensed mental health providers, NAMI, Alcoholics Anonymous, Blaine County School	St. Luke’s will directly and indirectly support drug/alcohol programs in our community because this need is aligned with our mission and is ranked in the top 10th percentile. The Blaine County Drug Coalition leads the education and prevention efforts and St. Luke’s will continue to support them financially and

				District, Narcotic Anonymous	partnering with their programs. St. Luke's will continue its direct support through financial assistance for counseling and through the continued operational support of our outpatient mental health clinic
Wellness and prevention programs	Mental illness	17.8	Mission: High Strength: Low	Health and Welfare, private licensed mental health providers, NAMI, AA/NA, Blaine County Probation/Prosecuting Attorney's office, Blaine County School District	St. Luke's will directly support Mental health wellness programs because this need is aligned with our mission and is ranked in the top 10th percentile. The programs St. Luke's directly supports are described in the following section of this Implementation Plan.
	Obese/Overweight teenagers	18.9	Mission: High Strength: Low	There are national and local weight management programs available in our community, i.e. Weight Watchers, Curves, and local fitness centers.	St. Luke's will directly support teen weight management programs because this need is aligned with our mission and strengths. In addition, we will indirectly support teen weight management through our fiscal and programmatic partnerships with other fitness centers in the community. The programs St. Luke's directly supports are described in the following section of this Implementation Plan.
	Obesity	19	Mission: High Strength: Low	There are national and local weight management programs available in our community, i.e. Weight	St. Luke's will directly support adult weight management because this need is aligned with our mission and strengths and although there are other programs available in our community the need is still ranked in our CHNA's top 10 th Percentile. In addition, we will also indirectly

				Watchers, Curves, and local fitness centers.	support adult weight management through our fiscal and programmatic partnerships with other fitness centers in the community. The programs St. Luke's directly supports are described in the following section of this Implementation Plan.

Clinical Care Category

High priority clinical care needs include: Affordable health insurance and increased availability of behavioral health services. Both were ranked as top health needs by our community representatives. In addition, affordable health insurance ranks as a top priority need because our service area has a high percentage of people who are uninsured. Availability of behavioral health services also ranked as a top priority because Idaho has a shortage of behavioral health professionals.

Identified Community Need	Related Health Outcome or Factor	Total CHNA Score	Alignment with Mission and Strengths: High, Med, low	External Community Resources Available to Address Need	Recommended Action and Justification
Affordable health insurance	Uninsured adults	19.7	Mission: High Strength: Medium	Health and Welfare, Blaine County Commissioners, Family Health Services, Idaho Health Care Exchange	St. Luke's will directly support programs designed to help provide affordable health insurance because this need is aligned with our mission and although there are other programs available in our community the need is still ranked in our CHNA's top 10th percentile. Affordable health insurance is a national priority that St. Luke's cannot address on its own. St. Luke's will continue to rely on community and national programs and resources to help us address this need. The programs St. Luke's directly supports are described in the following section of this Implementation Plan.
Availability of behavioral health services (providers, suicide hotline, etc.)	Mental health service providers	19.4	Mission: High Strength: Low	Health and Welfare, private licensed mental health providers, Blaine County School District	St. Luke's will directly support Mental Illness programs in our community because this need is ranked in the top 10th percentile and is aligned with our mission. The programs St. Luke's directly supports are described in the following section of this Implementation Plan.

Social and Economic Category Summary

In the Social and Economic category, there were no needs that ranked in the 10th percentile.

Physical Environment Category Summary

In the physical environment category, there were no needs that ranked in the 10th percentile.

St. Luke’s CHNA Implementation Programs

This section of the implementation plan provides a list and description of the health improvement programs St. Luke’s is executing to address the significant health needs ranked in the top 10th percentile. Sometimes a single health improvement program supports the success of multiple related health needs. For example, obesity programs also support and strengthen diabetes programs. Therefore, to better understand the total impact our programs are having on a health need, we arranged programs that reinforce one another into the groups defined below.

High Priority Program Groups

Program Group 1: Improve Mental Health

Program Group 2: Reduce Substance Abuse: Drug Misuse and Excessive Drinking

Program Group 3: Improve the Prevention and Management of Obesity

Program Group 4: Improve Access to Affordable Health Insurance

Program Group 5: Improve Access to Affordable Dental Care

Applying a “Resilience-Building Lenses” to St. Luke’s CHNA Implementation Plan Programs

St. Luke’s Community Health department believes cultivating resilient individuals, families and communities is the most effective and sustainable way to improve high priority health needs in our service areas. Evidence supports this: resilient people experience less obesity, mental illness, harmful addictions, incarcerations, and chronic diseases.

Resilience is the ability to maintain—or regain—positive physical and mental health upon experiencing prolonged and extreme stress, fatigue, and toxic environments. Resilience positively correlates with longevity, happiness, and productivity. In applying a resilience-building lens, St. Luke’s strives to provide people with the skills and resources they need to achieve their optimal level of health. Building blocks for resilience include health education, hope and purpose, connectedness, and access to basic life needs such as healthcare, nutritious food and shelter.

St. Luke’s Center for Community Health

St. Luke's funds and manages the Center for Community Health that serves the community through bilingual, comprehensive and coordinated health and wellness prevention services, including health promotion and education, health screenings, information and referral to local and regional health and social services, access to insurance and health care, emergency financial assistance, support groups, parent and family education, and community action.

As St. Luke's embarks on improving our health delivery system to positively impact population health outcomes, we hope to address health determinants such as individual behavior, social, economic, and physical environments, and cultural contexts that impact one's ability to create optimal health. We work closely with internal and community partners to identify community needs and develop and deliver services in a coordinated, efficient way.

Individuals with limited or no resources seek our assistance in a variety of ways:

- Financial assistance for medical care, mental health services, prescriptions, transportation, rent, medical equipment, food, housing, etc.
- Government assistance such as Medicaid, Medicare, Social Security Disability, Veterans Benefits
- Understanding of complex medical or government systems such as Health and Welfare, and care coordination, help understanding & applying for insurance

A wide spectrum of individuals, regardless of their resources, interact with us through our multitude of health promotion and prevention services, such as:

- Health education talks
- Information and referral to health and social services
- CPR/First Aid classes
- Puberty classes
- Childbirth education
- Health screenings
- Discover Health Fair
- Fitness classes
- Cancer support group
- Car seat safety checks

Additionally, we partner with our clinical providers by referring to their services, being a resource to their patients who need additional support, promoting their expertise through our education programs and screenings, and providing office space for them to deliver services out of the Center.

Significant Health Need #1: Improve Mental Health

Improving mental health and reducing suicide and substance abuse rank among our most significant health needs. This is because our community representatives scored mental health, the availability of behavioral health providers, and substance abuse as some of our most significant health needs. In addition, Idaho has one of the highest percentages (22.5%) of any mental illness (AMI) in the nation, shortages of mental health professionals in all counties across the state, and suicide rates that are consistently higher than the national average. Depression is the most common type of mental illness, affecting more than 26% of the U.S. adult population. It has been estimated that by the year 2020, depression will be the second leading cause of disability throughout the world. Further, the percent of people who report using illicit drugs in our service area is more than twice as high as Idaho as a whole.

Impact on Community

Improving mental health ranks among our community's most significant health needs. Idaho has one of the highest percentages (21.6%) of any mental illness (AMI) in the nation and shortages of mental health professionals in all counties across the state. Although the terms are often used interchangeably, poor mental health and mental illness are not the same things. Mental health includes our emotional, psychological, and social well-being. It affects how we think, feel, and act. It also helps determine how we handle stress, relate to others, and make healthy choices. A person can experience poor mental health and not be diagnosed with a mental illness. We will address the need of improving mental health, which is inclusive of times when a person is experiencing a mental illness.

Mental illnesses are among the most common health conditions in the United States.

- More than 50% of Americans will be diagnosed with a mental illness or disorder at some point in their lifetime.³
- One in five will experience a mental illness in a given year.⁴
- One in five children, either currently or at some point during their life, have had a seriously debilitating mental illness.⁵
- One in twenty-five Americans lives with a serious mental illness, such as schizophrenia, bipolar disorder, or major depression.

Impact on Community

Mental and physical health are equally important components of overall health. Mental health is important at every stage of life, from childhood and adolescence through adulthood. Mental illness, especially depression, increases the risk for many types of physical health problems, particularly long-lasting conditions like stroke, type 2 diabetes, and heart disease.¹

How to Address the Need

Mental illness often strikes early in life. Young adults aged 18-25 years have the highest prevalence of mental illness. Symptoms for approximately 50 percent of lifetime cases appear by age 14 and 75 percent by age 24. Not only have one in five children struggled with a serious mental illness, suicide is the third leading cause of death for young adults.¹

¹ <https://www.nimh.nih.gov/health/statistics/mental-illness.shtml>

Fortunately, there are programs proven to be effective in lowering suicide rates and improving mental health.² The majority of adults who live with a mental health problem do not get corresponding treatment.³ Stigma surrounding the receipt of mental health care is among the many barriers that discourage people from seeking treatment.⁴ Increasing physical activity and reducing obesity are also known to improve mental health.⁵

Our aim is to work with our community to reduce the stigma around seeking mental health treatment, to improve access to mental health services, increase physical activity, and reduce obesity especially for our most affected populations. It is also critical that we focus on children and youth, especially those in low income families, who often face difficulty accessing mental health treatment. In addition, we will work to increase access to mental health providers.

Affected Populations

Data shows that people with lower incomes are about three and a half times more likely to have depressive disorders.⁶

²<https://www.samhsa.gov/suicide-prevention/samhsas-efforts>

³Substance Abuse and Mental Health Services Administration, Behavioral Health Report, United States, 2012 pages 29 - 30

⁴ Idaho Suicide Prevention Plan: An Action Guide, 2011, Page 9

⁵ <http://www.cdc.gov/healthyplaces/healthtopics/physactivity.htm>, <http://www.cdc.gov/obesity/adult/causes.html>

⁶ Idaho 2011 - 2016 Behavioral Risk Factor Surveillance System

1. Program Name: Counseling Scholarship Fund

Community Needs Addressed:

Improve Access to Affordable Health Insurance
Reduce Substance Abuse: Drug Misuse and Excessive Drinking
Improve Mental Health

Target Population:

This program provides funding and facilitates access to mental health counseling for uninsured and underinsured individuals and families.

Description and Tactics (How):

This scholarship fund helps offset the high costs of community-based mental health counseling for people in need. These critical counseling sessions help address a wide range of mental health issues including suicide, parenting, anxiety, and depression.

Referrals to access the Mental Health Scholarship Fund come from the St. Luke's Clinic – Mental Health Services free depression screenings, physicians, local counselors, school social workers, and individuals and families who self-identify. The Center for Community Health works with individuals to determine their eligibility, which includes clients who do not have private insurance or Medicaid/Medicare that would otherwise pay to access this help. The Center then works with each individual to establish an agreement, outlining how much the individual can afford to pay towards their counseling and how much the Center will pay. In the next fiscal year we will increase our budget for this program and consequently will increase the amount of support we provide to each client (previously \$200, considering increasing to \$300).

Resources (budget):

We have budgeted \$20,000 for this program in fiscal year 2020. Staff at the Center for Community Health are responsible for managing referrals to this program and for tracking contracts and outcomes.

Expected Program Impact on Health Need:

Currently we send recipients an anonymous evaluation after their contract has been completed asking for feedback about various things, such as their experience with our service, if the financial assistance was helpful to them, and if their counseling was helpful. 100 percent of all evaluations returned indicate it was helpful. Additionally, we measure the impact of our program by the number of people we serve each year.

Partnerships/Collaboration:

Community-based therapists make referrals to our scholarship fund frequently and many reduce their fees for the clients using the program. We work closely with school district social workers, physicians, social service providers, law enforcement, and churches for referrals to the program.

2. Program Name: Mental Health Services Scholarship Fund

Community Needs Addressed:

Improve Access to Affordable Health Insurance
Reduce Substance Abuse: Drug Misuse and Excessive Drinking
Improve Mental Health

Target Population:

This program provides funding for patients seeking psychiatric or counseling services at St. Luke's Clinic – Mental Health Services who are uninsured and underinsured.

Description and Tactics (How):

This scholarship fund helps offset the high costs of mental health services for people identified in need at our mental health clinic. These critical counseling and psychiatric sessions help address a wide range of mental health issues including suicide, parenting, anxiety, and depression.

Referrals to the fund come from the providers in the clinic, staff at the Center for Community Health and other St. Luke's providers. Staff at the clinic, overseen by the clinic manager will work with individuals to determine their eligibility, with priority given clients who do not have private insurance or Medicaid/Medicare that would otherwise pay to access these services. After eligibility is determined, the scope of services covered by the funds will be determined, and staff will start the process of connecting the patient with St. Luke's Patient Financial Services to create a more long-term, sustainable funding source for the patient which may include Medicaid, a St. Luke's Financial Care Plan, or Social Security Disability.

Resources (budget):

We have \$25,000 in charitable contributions for this fund for fiscal year 2020.

Expected Program Impact on Health Need:

We have patients who report reducing the number of visits to our therapists or psychiatrist for lack of ability to afford their services and some who have stopped coming for care for this reason. We hope to reduce the number of patients who chose to stop receiving services and help others maintain the recommended care plan from their provider by providing them the funds to do so. We intend to ask participants to provide us feedback on the impacts these funds have had on them accessing mental health services at our clinic. Additionally, we will measure the impact of our program by the number of people we serve each year.

Partnerships/Collaboration:

We partner with the St. Luke's Wood River Foundation to solicit and manage the contribution from donors to the mental health services scholarship fund.

3. Program Name: St. Luke's Clinic – Mental Health Services

Community Needs Addressed:

Improve Access to Affordable Health Insurance

Reduce Substance Abuse: Drug Misuse and Excessive Drinking

Improve Mental Health

Target Population:

General community. Patients are referred by local health care providers. Mental health providers are trained to care for patients from early adolescence through the end of life.

This program will accept most insurance plans, including Medicare, in-state Medicaid, Tricare, Blue Cross/Blue Shield, and others. Sliding fee scale for clients who have no insurance will also be offered.

Description and Tactics (How):

St. Luke's Clinic – Mental Health Services is mental health clinic prepared to treat mental illness with understanding, compassion, and skill. We treat a variety of conditions, including:

- Mood disorders, including bipolar disorder and major depression
- Anxiety disorder
- Obsessive-compulsive Disorder (OCD)
- Panic disorder
- Post-traumatic Stress (PTS)
- Crisis Intervention
- Addiction

Our providers (physicians, nurse, and therapists) at St. Luke's Clinic will specialize in the treatment of mental illness with a focus on wellness. We will provide compassionate expertise during times of psychiatric instability, allowing patient to work closely with a personalized care team that also includes medication providers and their local primary care doctor.

Resources (budget):

The clinic is staffed with 1.0 FTE Psychiatrist, 1.0 FTE Nurse, 4.5.0 FTE licensed mental health therapists, and 1.0 FTE Patient Access. Our operating budget for FY20 is approximately \$886,000 with an expected loss of approximately \$250,000.

Expected Program Impact on Health Need:

The objective of our program is to help patients achieve a reprieve in their symptoms so they can return to the care of their primary care doctor during periods of stability. In addition, we will work to ensure a smooth transition between our mental health treatment team and their primary care physician so there are no breaks in services and patient is able to utilize natural supports in their community. The goal of our team is to reduce or minimize admission or readmission to emergency departments and/or inpatient hospitalization.

Partnerships/Collaboration:

Our program will collaborate with St Luke's inpatient hospitals, specialty clinics, family practice and primary care physicians to develop a coordinated care plan and ensure continuity of care. In addition, we will partner and provide referrals with independent psychiatrists, Idaho Health and Welfare, independent behavioral health programs and providers, and other specialty clinics or services. We work in close partnership with our St. Luke's System Behavioral Health Affinity team to identify training opportunities, share best practice protocols, and build shared patient care practices.

4. Program Name: 5B Suicide Prevention Alliance

Community Needs Addressed:

Reduce Substance Abuse: Drug Misuse and Excessive Drinking
Improve Mental Health

Target Population:

General community.

Description and Tactics (How):

St. Luke's is one of the founding partners and facilitator of the 5B Suicide Prevention Alliance, which started in 2017.

The 5B Suicide Prevention Alliance, comprised of Blaine County citizens and organizations, is working to prevent suicide and educate our community about mental health. We bring together the voices of mental health advocates and providers, the medical community, public and private schools, law enforcement, the faith community, social service agencies, parents, and loved ones.

Our mission:

To build a culture of awareness, understanding, acceptance, and action around our community's mental well-being.

Our guiding principles:

Suicide prevention is a collaborative community effort. Suicide prevention is an active effort and our efforts must be sustainable, inclusive and focused on building strengths and resilience of individuals and community.

Our strategy:

Our strategy is to build understanding of the many ways that suicide impacts our community. We will raise up the partners in our community who are already working on projects that support suicide prevention. We will also implement awareness campaigns and educational events that share the facts, figures, stories, and the ripple effects of suicide in our community.

An example of the awareness efforts of the Alliance is our introduction of the Know the Five Signs campaign, which is supported by changedirection.org. and is an effort to educate community members how to recognize when someone may be in emotional pain and may need help.

Resources (budget): Currently there is no developed budget for the Alliance's efforts. When promotional materials are needed individual organizations volunteer to contribute the necessary funding. We hope to develop a more intentional budget in the next year.

Expected Program Impact on Health Need:

The Alliance's mission is to build a culture of awareness, understanding, acceptance, and action around our community's mental well-being. This year we will focus on supporting at least one educational event for the whole community, focused on raising awareness on mental health and suicide. Additionally, we will continue our strategy of offering the Know the Five Signs presentations to community organizations in our county, increasing our community members' ability to reach out, inspire hope, and offer help to those in emotional distress.

Partnerships/Collaboration:

Alliance membership is well represented by mental health advocates and providers, the medical community, public and private schools, law enforcement, the faith community, social service agencies, and concerned community members. We welcome any and all organizations and people who are interested in joining our mission. The Alliance is currently co-facilitated by a St. Luke's Center for Community Health staff member and a mental health therapist from the Blaine County School District.

Significant Health Need #2: Reduce Substance Abuse: Drug Misuse and Excessive Drinking

Reducing substance abuse ranks among our community's most significant health needs. Approximately 25% of the people in our community participated in excessive/binge drinking in 2016 - a rate that is far higher than the national average. Our community representatives also provided substance abuse with one of their higher scores. The rate of deaths due to drug misuse has been climbing in our community and across the nation. An in-depth analysis of 2016 U.S. drug overdose data shows that America's overdose epidemic is spreading geographically and increasing across demographic groups. Drug overdoses killed 63,632 Americans in 2016. Nearly two-thirds of these deaths (66%) involved a prescription or illicit opioid.⁷

Impact on Community

Reducing drug misuse can have a positive impact on society on multiple levels. Directly or indirectly, every community is affected by drug misuse and addiction, as is every family. This includes health care expenditures, lost earnings, and costs associated with crime and accidents. This is an enormous burden that affects all of society - those who abuse these substances, and those who don't. 50% to 80% of all child abuse and neglect cases substantiated by child protective services involve some degree of substance abuse by the child's parents.⁸

In 2015, over 27 million people in the United States reported current use of illicit drugs or misuse of prescription drugs, and over 66 million people (nearly a quarter of the adult and adolescent population) reported binge drinking in the past month. Alcohol and drug misuse and related disorders are major public health challenges that are taking an enormous toll on individuals, families, and society. Neighborhoods and communities as a whole are also suffering as a result of alcohol- and drug-related crime and violence, abuse and neglect of children, and the increased costs of health care associated with substance misuse. It is estimated that the yearly economic impact of substance misuse is \$249 billion for alcohol misuse and \$193 billion for illicit drug use.⁹

Drug addiction is a brain disorder. Not everyone who uses drugs will become addicted, but for some, drug use can change how certain brain circuits work. These changes make it more difficult for someone to stop taking the drug even when it's having negative effects on their life and they want to quit.¹⁰

How to Address the Need

We can address drug misuse through both prevention and treatment. Health care practitioners, communities, workplaces, patients, and families all can contribute to preventing drug abuse. The Substance Abuse and Mental Health Services Administration's (SAMHSA) National Prevention Week Toolkit contains many valuable ideas.

Treatment can incorporate several components, including withdrawal management (detoxification), counseling, and the use of FDA-approved addiction pharmacotherapies. Research has shown that a combined approach of medication, counseling, and recovery services works best.¹¹ In addition, recent studies reveal that individuals who engage in regular aerobic exercise are less likely to use

⁷ <https://www.cdc.gov/media/releases/2018/p0329-drug-overdose-deaths.html>

⁸ <http://archives.drugabuse.gov/about/welcome/aboutdrugabuse/magnitude/>

⁹ <https://addiction.surgeongeneral.gov/executive-summary>

¹⁰ <https://www.drugabuse.gov/related-topics/health-consequences-drug-misuse>

¹¹ <https://www.samhsa.gov/prescription-drug-misuse-abuse/specific-populations>

and abuse illicit drugs. These studies have provided convincing evidence to support the development of exercise-based interventions to reduce compulsive patterns of drug intake.¹² Organizations, such as the Phoenix Gym in Colorado, have shown they can help people addicted to drugs and alcohol recover. In 2017, Health and Human Services Secretary, Tom Price, praised the Phoenix Gym for its ability to help participants remain sober.¹³

Affected Populations

Data shows that males under the age of 34 and people with lower incomes are more likely to have substance abuse problems.¹⁴ Prescription drug misuse is growing most rapidly among our youth/young adults, adults older than age 50, and our veterans.¹⁵

We have historically combined mental health and substance abuse into one priority community health need and thus have developed and sustained programs that address both needs together, as we know that substance abuse and mental health disorders are typically co-occurring. We still believe the programs we support and facilitate that address mental health can have a positive impact on reducing substance use, but will use the next year to assess the strengths and gaps in our community for specifically addressing substance use and determine areas in which we can strengthen existing partnerships or build new programs to address this critical need.

Please refer to the full description of this program that positively impacts drug misuse and excessive drinking under the Significant Health Need #1: Improve Mental Health.

¹² <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3276339/>

¹³ <https://www.denverpost.com/2017/08/02/trump-health-chief-tours-colorado-springs-gym/>

¹⁴ Idaho 2011 - 2016 Behavioral Risk Factor Surveillance System

¹⁵ <https://www.samhsa.gov/prescription-drug-misuse-abuse/specific-populations>

5. Program Name: Counseling Scholarship Fund

This program addresses both mental health and substance abuse. A full description of this program is available in the section Significant Health Need #1: Improve Mental Health.

6. Program Name: Mental Health Services Scholarship Fund

This program addresses both mental health and substance abuse. A full description of this program is available in the section Significant Health Need #1: Improve Mental Health.

7. Program Name: St. Luke's Clinic Mental Health Services

This program addresses both mental health and substance abuse. A full description of this program is available in the section Significant Health Need #1: Improve Mental Health.

8. Program Name: 5B Suicide Prevention Alliance

This program addresses both mental health and substance abuse. A full description of this program is available in the section Significant Health Need #1: Improve Mental Health.

Significant Health Need #3: Improve the Prevention and Management of Obesity

Obesity is one of our community's most significant health needs. Approximately 50% of the adults in our community and more than 25% of the children in our state are either overweight or obese. The percent of overweight/obese individuals is now higher in our community than it is in the nation as a whole and it is going up at a faster rate. Obesity is a serious concern because they it is associated with poorer mental health outcomes, reduced quality of life, and is a leading cause of death in the U.S. and worldwide.¹⁶

Impact on Community

Obesity costs the United States about \$150 billion a year, or 10 percent of the national medical budget.¹⁷ Besides excess health care expenditure, obesity also imposes costs in the form of lost productivity and foregone economic growth as a result of lost work days, lower productivity at work, mortality and permanent disability.¹⁸ Reducing obesity will dramatically impact community health by providing an immediate and positive effect on many conditions including mental health; heart disease; some types of cancer; high blood pressure; dyslipidemia; kidney, liver and gallbladder disease; sleep apnea and respiratory problems; osteoarthritis; and gynecological problems.

How to Address the Need

Obesity is a complex health issue to address. Obesity results from a combination of causes and contributing factors, including both behavior and genetics. Behavioral factors include dietary patterns, physical activity, inactivity, and medication use. Additional contributing social and economic factors include the food environment in our community, the availability of resources supporting physical activity, personal education, and food promotion.

Obesity can be prevented and managed through healthy behaviors. Healthy behaviors include a healthy diet pattern and regular physical activity. The goal is to achieve a balance between the number of calories consumed from foods with the number of calories the body uses for activity. According to the U.S. Department of Health & Human Services Dietary Guidelines for Americans, a healthy diet consists of eating whole grains, fruits, vegetables, lean protein, low-fat and fat-free dairy products and drinking water. The [Physical Activity Guidelines for Americans](#) recommends adults do at least 150 minutes of moderate intensity activity or 75 minutes of vigorous intensity activity, or a combination of both, along with 2 days of strength training per week.¹⁹

St. Luke's intends to engage our community in developing services and policies designed to encourage proper nutrition and healthy exercise habits. Echoing this approach, the CDC states that

¹⁶ <https://www.cdc.gov/obesity/adult/causes.html>

¹⁷ <http://www.cdc.gov/cdctv/diseaseandconditions/lifestyle/obesity-epidemic.html>

¹⁸ <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5409636/>

¹⁹ <https://www.cdc.gov/obesity/adult/causes.html>

“we need to change our communities into places that strongly support healthy eating and active living.”²⁰ These health needs can also be improved through evidence-based clinical programs.²¹

Affected Populations

Some populations are more affected by these health needs than others. For example, low income individuals and those without college degrees have significantly higher rates of obesity.

²⁰ <http://www.cdc.gov/cdctv/diseaseandconditions/lifestyle/obesity-epidemic.html>

²¹ America’s Health Rankings 2015-2018, www.americashealthrankings.org

9. Program Name: Healthy Families Partnership (Formerly called YEAH!)

Community Needs Addressed:

Improve the Prevention and Management of Obesity
Improve Mental Health

Target Population:

Our Healthy Families Partnership program is offered to families with a child between ages 6-16 years who have a BMI > 85th %/age. This is considered “overweight.” Most of our participants have a BMI > 95th%, which is considered obese.

Description and Tactics (How):

Healthy Families Partnership is a program that promotes health by teaching exercise, nutrition, behavior management and cooking classes. Participants and at least 1 parent meet for Participants and at least 1 parent meet once a week for 2 hours, for 12 consecutive weeks. In most instances, the entire family attends the classes.

- Class starts with 1 hour of fitness lesson and activities. The brief lessons include topics such as how to spend <2 hours of screen time a day, how to be physically active without a gym, and how to stay active as a family. The remaining hour is spent with a warm up, then 1-2 fitness activities or games that can be replicated at home. This is all taught by an exercise expert provided by the YMCA.
- The second hour of class is nutrition education. This includes a nutrition lesson, such as sugar, meal planning, and portions, followed by an activity that supports that lesson, then finally an opportunity to cook a healthy snack or mini meal that ties into that lesson. Cooking skills and sanitation are taught and reinforced during this part of class.
- Fitness assessments, nutrition knowledge, and perceived quality of life are measured at the first and last class.

Starting in 2017, YEAH expanded to a YEAH Summer Camp. Past YEAH graduates are invited to a week long summer camp held in the afternoons at the Hunger Coalition’s Bloom Farm. Nutrition and exercise lessons are reviewed, youth are able to spend some time in the garden, and physical activity games are played, every day of camp. Anthropometrics are taken as well.

Resources (budget):

Community partners (listed below) continued to collaborate in the execution of Healthy Families Partnership. This program is valued at over \$10,000 from all community partners, with each partner contributing to staffing and program costs.

Expected Program Impact on Health Need:

Anticipated outcomes for the two Healthy Families Partnership programs per year include:

- Registration of up to 24 youth and at least one parent
- Improved Quality of Life survey results for youth and parents
- Improvement for the following physical assessments – waist circumference; improved blood pressure; weight and/or BMI demonstrated through pre and post measuring.

Partnerships/Collaboration:

Wood River Community YMCA, Blaine County Recreation District, The Hunger Coalition, Nurture, Blaine County School District, The Environmental Resource Center

10. Program Name: Cooking Matters

Community Needs Addressed:

Improve the Prevention and Management of Obesity

Target Population:

General Community. Certain classes focus on teens, others for adults and seniors.

Description and Tactics (How):

Community members that utilize the foods provided by the food bank learn to cook whole food, healthy recipes from a culinary expert (St. Luke's registered dietician). In addition, a nutritionist educates on healthy eating. The program runs for 6 weeks for 2 hours each week. We anticipate offering 3-4 classes series this fiscal year. Each week we prepare and enjoy two dishes together as a group. By learning the tools needed to change the eating habits of the participants, the hope is that this population will prepare and consume more healthy whole foods and less processed foods. Participants receive a bag of groceries for one of the two recipes after each class with the challenge of preparing the same dish at home on their own.

Resources (budget):

The salary for the nutritionist to teach the class is approximately \$300.00 per session taught, covered by St. Luke's Clinical Nutrition budget.

Staff from The Hunger Coalition and Idaho Food Bank are paid wages for the time they spend to prepare and facilitate the class. The chef, shopper, class assistant are volunteers.

Expected Program Impact on Health Need:

A before and after survey is conducted for each series. Evaluation results show that completion of this course makes a lasting impression. Graduates continue to practice improved eating habits, cooking techniques and food resource management skills learned in class. In the case of an adult's class for 60+ participants, dinner clubs often come together as a way for participants to continue to share healthy food and each other's company after the course has ended.

Partnerships/Collaboration:

The Hunger Coalition runs the program and provides all food and cooking equipment. Various facilities in the Wood River Valley donate their space to better reach certain populations or the Hunger Coalition will host the group. Idaho Food Bank supports the program by providing the materials (curriculum, incentives such as shopping bags, cutting boards, graduation certificates). St. Luke's has traditionally provided the nutritionist for 2-3 sessions per year.

Other community programming that address significant health need #2:

St. Luke's participates with partners in offering several other community-based programs that address food insecurity. Whereas these programs are not aimed specifically at improving the

prevention and managing of obesity, we understand that providing access to healthy food to those with food insecurity can, in turn, improve one's overall health.

Bloom Truck Lunch Program

The Hunger Coalition provides free lunches to the youth of Blaine County District. St. Luke's dietitians accompany the Hunger Coalition staff once a week, for 8 weeks, to the lunch distribution sites. They provide nutrition education for the families at these locations. Prior to summer, the Clinical Nutrition Department consults with The Hunger Coalition staff for healthful, cost effective lunches.

Blaine County Recreation District Afterschool Nutrition Program

Every winter, a St. Luke's Dietitian provides nutrition programming once a week, for 6 weeks, for the youth who attend BCRD afterschool care. This programming includes a nutrition lesson that covers age appropriate information about healthy eating, then involves the youth in preparing a healthy, simple snack to enjoy. They can bring home a copy of the recipe to share with their family.

Veggie Rx

A new program was piloted in the spring of 2018 - fall 2018 in which the diabetes education department recruited participants by asking questions to assess for food insecurity. We have expanded the program to include any patient with a chronic disease, not limited to diabetes. Once participants are identified to be good candidates they are sent to a location to pick up approximately 7 pounds of fresh locally grown vegetables weekly for the duration of the growing season. The participants are assessed for the consumption of vegetables prior to the program and at the end of the program with the hope that intake would increase. It was seen that participants did increase their consumption and the program will continue in the next growing season with some changes made to increase participation and to extend the program to a broader reach of participants.

11. Program Name: Breastfeeding and Lactation Consultation

Community Needs Addressed:

Improve the Prevention and Management of Obesity
Improve Mental Health

Target Population:

Pregnant and new-delivered women.

Description and Tactics (How):

Provide education and support to expectant women and their families regarding breastfeeding and the benefits for mothers and babies through our Childbirth Education and Breastfeeding classes. After delivery, assist mothers with support and continue that support in the postpartum period, focusing on continuation of breastfeeding through New Moms Support Group and Lactation Consultation.

Resources (budget):

New Center for Community Health-based .4 Lactation Consultant, Childbirth Educators through the Center for Community Health

Expected Program Impact on Health Need:

Evidence-based research shows that infants that are exclusively breastfed for six months and then up through one year have a reduced risk of childhood obesity. Support throughout the breastfeeding period increases mothers' success rates and feelings of positive impact for their babies and themselves.

Evidence also demonstrates physical and mental health benefits to a mother who breastfeeds, such as sleep improvement, reduction of inflammation, improvement in bonding between the mother and baby, and stress relief.

Additionally, one natural effect of giving birth for many women is the arrival of various mood disorders, including postpartum depression. By improving access to a lactation consultant as another caring resource during these times we can help mothers and families find ways to overcome the challenge of postpartum depression and find local resources to help them.

FY 2019 Goals:

1. Hold weekly breastfeeding support groups in Wood River: target 200 mothers
2. Provide lactation support to new mothers at the Center for Community Health: target 50
3. Provide on-going Childbirth Education Classes (7 series/4 classes each series/one breastfeeding class each series): target 100 expecting parents

Partnerships/Collaboration:

Healthcare providers for both mothers and babies
Most of the payers that now provide breast pumps for lactating mothers

St. Luke's Healthy Moms, Healthy Babies (program for St. Luke's pregnant employees)

Comments:

The program demonstrates a real continuum of care from the OB office through delivery and the first year of a child's life.

Significant Health Need #4: Improve Access to Affordable Health Insurance

Our CHNA process identified affordable health insurance as a significant community health need. The CHNA health indicator data and community representative scores served to rank health insurance as one of our most urgent health issues.

Impact on Community

Uninsured adults have less access to recommended care, receive poorer quality of care, and experience more adverse outcomes (physically, mentally, and financially) than insured individuals. The uninsured are less likely to receive preventive and diagnostic health care services, are more often diagnosed at a later disease stage, and on average receive less treatment for their condition compared to insured individuals. At the individual level, self-reported health status and overall productivity are lower for the uninsured. The Institute of Medicine reports that the uninsured population has a 25% higher mortality rate than the insured population.²²

Based on the evidence to date, the health consequences of the uninsured are real.²³ Improving access to affordable health insurance makes a remarkable difference to community health. Research studies have shown that gaining insurance coverage through the Affordable Care Act (ACA) decreased the probability of not receiving medical care by well over 20 percent. Gaining insurance coverage also increased the probability of having a usual place of care by between 47.1 percent and 86.5 percent. These findings suggest that not only has the ACA decreased the number of uninsured Americans but has substantially improved access to care for those who gained coverage.²⁴

How to Address the Need:

We will work with our community partners to improve access to affordable health insurance especially for the most affected populations. In November 2018, Idaho passed a proposition to expand Medicaid. In November 2018, Idaho passed a proposition to expand Medicaid. In the coming years, we will see how much the resulting legislation increases the percentage of people who have health insurance and the positive impact it has on health.

Affected populations:

Statistics show that people with lower income and education levels and Hispanic populations are much more likely not to have health insurance.²⁵

²² University of Wisconsin Population Health Institute. *County Health Rankings* 2010-2018. Accessible at www.countyhealthrankings.org.

²³ <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC2881446/>

²⁴ <https://www.ncbi.nlm.nih.gov/pubmed/28574234>

²⁵ Ibid

12. Program Name: Financial Care

Community Needs Addressed:

Improve Access to Affordable Dental Care
Improve Access to Affordable Health Insurance

Target Population:

- Uninsured or underinsured adults
- Hispanic or other non-English speaking residents
- Low education; no college
- Low income adults and children in poverty
- Adults over the age of 65

Description and Tactics (How):

Our Community Needs Assessment identified uninsured patients, affordable care, affordable insurance, and providers accepting public health insurance as high priority needs. To address these needs, St. Luke's provides care to all patients with emergent conditions regardless of their ability to pay.

Insurance/Payer Inclusion

All St. Luke's providers and facilities accept all insurances, including Medicare and Medicaid. It is the patient's responsibility to provide the hospital with accurate information regarding health insurance, address, and applicable financial resources to determine whether the patient is eligible for coverage through existing private insurance or through available public assistance programs.

Financial Screening and Assistance

St. Luke's works with patients at financial risk to assist them in making financial arrangements through payment plans or by screening patients for enrollment into available government or privately sponsored programs that they are eligible for. These programs include, but are not limited to, various Medicaid programs, COBRA and County Assistance. St. Luke's does not only screen for these programs, they help the patient navigate through the application process until a determination is made.

Financial Care and Charity

To help ensure that everyone in our community can access the care they need when they need it, St. Luke's provides care to all patients with emergent conditions, regardless of their ability to pay—and St. Luke's Financial Care Program supports our not-for-profit mission. St. Luke's Wood River provided \$7,506,000 in FY 2016, \$8,978,000 in FY 2017, and \$11,252,000 in FY 2018 for unreimbursed services (charity care at cost, bad debt at cost, Medicaid, and Medicare). In future years, we plan to continue to promote financially accessible healthcare and individualized support for our patients.

Resources (budget):

The resources required to generate and support the Financial Care Process are primarily drawn from the organization's Patient Access and Financial Services departments. Administration of

these programs includes registration roles (partially dedicated) in the clinic and hospital settings as well as Financial Advocates, Customer Care Specialists and County Care Coordinators.

Expected Program Impact on Health Need:

To help ensure that everyone in our community can access the care they need when they need it, St. Luke's provides care to all patients with emergent conditions, regardless of their ability to pay—and St. Luke's Financial Care Program supports our not-for-profit mission. St. Luke's Wood River provided \$7,506,000 in FY 2016, \$8,978,000 in FY 2017, and \$11,252,000 in FY 2018 for unreimbursed services (charity care at cost, bad debt at cost, Medicaid, and Medicare.

St. Luke's will continue to promote financially accessible healthcare and individualized support for our patients in FY 2019 and future years.

Partnerships/Collaboration:

St. Luke's works with commercial insurance companies, Health and Welfare (Medicaid), CMS, county commissioners, and Idaho Department of Insurance.

13. Program Name: Your Health Idaho

Community Needs Addressed:

Improve Access to Affordable Dental Care

Improve Access to Affordable Health Insurance

Target Population:

- Uninsured and underinsured individuals whose projected annual income is greater than 138 percent of the Federal Poverty Line
- Individuals who will lose medical insurance coverage whose projected annual income is greater than 138 percent of the Federal Poverty Line
- Individuals who do not have access to qualified health plans through employment

Description and Tactics (How):

Annually, St. Luke's cares for more than 66,000 patients who are uninsured. Many of these individuals put off seeking health care and do not attend wellness checkups because they are unfunded. As a result, these individuals often experience more serious conditions as well as high-dollar admissions and treatments. Assisting this population in gaining access to health insurance should they be eligible for an advanced premium tax credit (APTC) and obtain an affordable health plan that incorporates free wellness exams should result in the number of uninsured patients decreasing while simultaneously improving the health of the people in our communities.

St. Luke's Patient Financial Advocates:

- Obtain Your Health Idaho (YHI) Enrollment Counselor certification annually
- Identify current and future uninsured and underinsured patients and community members during YHI open enrollment and screen all individuals throughout the year for special enrollment opportunities
- Screen individuals for APTC eligibility through Your Health Idaho
- Assist individuals with enrollment processes, appeals and obtaining medical insurance coverage

Resources (budget):

All SLHS Patient Financial Advocates become certified YHI Enrollment Counselors and assist existing St. Luke's patients and other community members with YHI enrollment whenever possible.

- Approximately 50 SLHS Advocates serving communities throughout SW Idaho

Expected Program Impact on Health Need:

1. Provide accurate information to all patients and community members seeking information regarding Your Health Idaho
2. Screen all uninsured, underinsured and patients losing health coverage for APTC eligibility

3. Help to enroll and re-enroll all uninsured patients and community members who are seeking coverage
4. Be an expert organization with certified staff available to the community for guidance and assistance with the program

Partnerships/Collaboration:

Your Health Idaho

Idaho Department of Health and Welfare

14. Program Name: Information and Referral Services through the St. Luke's Center for Community Health

Community Needs Addressed:

All

Target Population:

General Community

Description and Tactics (How):

The St. Luke's Center for Community Health (CCH) connects our community to local health and mental health providers, social service agencies, government agencies, emergency services, and other nonprofit organizations. The CCH is open Monday – Friday, 9-5pm to provide information and referral services to anyone who needs this service. The highly trained staff meets one-on-one with those who are seeking information and referral services to fully understand all their potential health and social needs. The CCH is staffed by bilingual and English-speaking staff.

Resources (budget):

The Center for Community Health's departmental budget is approximately \$400, 000 and includes all services CCH offers, including information and referral services.

Expected Program Impact on Health Need:

This service connects patients and clients (community members) to appropriate resources to improve their social, mental and physical needs in a confidential and compassionate environment.

We expect the numbers of client contacts to continue to increase every year.

Partnerships/Collaboration:

CCH partners with nearly every other nonprofit in the community, including the Blaine County School District, The Advocates, The Hunger Coalition, The Senior Connection, local law enforcement. Additionally, we work closely with our physicians and other internal caregivers to provide these services to their patients.

15. Program Name: Keith Sivertson, MD Compassionate Care Program

Community Needs Addressed:

Improve Access to Affordable Dental Care

Improve Access to Affordable Health Insurance

Reduce Substance Abuse: Drug Misuse and Excessive Drinking

Improve Mental Health

Target Population:

- Uninsured or underinsured adults, Low income adults and children in poverty
- Additionally, anyone in the community needing emergency financial assistance for needs that impact their health, such as medical equipment, transportation, prescription assistance, dental care, etc.

Description and Tactics (How):

St. Luke's recognizes that health crises and hospitalizations may create financial hardships for patients and their families. The Keith Sivertson, MD Compassionate Care Program (CCP) provides for emergent needs of patients and their immediate families, excluding hospital and professional fees normally assisted by Patient Financial Services. The CCP resources include, but are not limited to, assistance with food, lodging, transportation, medications, medical supplies, dental services, and other items deemed necessary for improving a patient's health status. Assistance from the CCP will be limited to the immediate family members and patients who have been admitted to, or have received services from, St. Luke's, are actively engaged in their health care, and meet financial eligibility requirements.

Center for Community Health will manage/oversee the tracking of the CCP. Funds will be distributed through CCH, Home Care, Clinical Diabetes staff, and Social Services (hospital-based). There is no specific limit to the amount an individual can receive from the fund, but recurring access of the funds in a calendar year or one-time use of the fund in excess of \$1,000 will prompt consultation and approval by multiple authorized fund administrators.

Resources (budget):

Up to \$50,000 a year for three years (2019-2021).

Expected Program Impact on Health Need:

Improvement in health status of the patient, including A1c measurements, reduction in emergency department visits and readmission. Reduction in health care expenses to the patient and to the broader health care delivery system. Patient access to additional community resources and programs/services.

Partnerships/Collaboration:

St. Luke's Wood River Foundation has committed to contributing up to \$50,000/year for three years (2019-2021). We work very closely with our physicians and providers to provide access to these funds for their patients in need.

16. Program Name: Heart of the Matter Health Screening

Community Needs Addressed:

Improve Access to Affordable Health Insurance

Target Population:

Blaine County Adults (General Community)

Description and Tactics (How):

St. Luke's offers year-round reduced-cost screenings for HDL and LDL cholesterol, triglycerides, glucose levels and A1c. Anyone over the age of 18 has the opportunity to participate in the screenings. Lab results are sent directly to the person and to his/her MyChart account and we encourage members to actively share these results with their physician. If any critical values come back from the lab, our professional staff calls the participant personally and connect them with a primary care physician.

Resources (budget):

Hospital departments and resources utilized for the screening are: St. Luke's Center for Community Health, Laboratory, Patient Access/Clinics, MyStLuke's, and Marketing/PR. Limited expenses include printing costs for forms and staff labor that is built into their daily responsibilities.

Expected Program Impact on Health Need:

We measure the success of this program by the number of participants that get screened on an annual basis.

The public response to the change in our format (2016) has been very positive, with feedback that the convenience of being screened at the patient's leisure is a benefit. The new process also allows for a more personalized, direct experience with the patient. Our patient access staff have been trained to ask if the patient has a primary care provider and if they don't they offer to schedule an appointment. Additionally, patient access staff are trained to register patients for MyChart if they are not yet registered.

Partnerships/Collaboration:

We utilize the strength of our internal partners including Lab, Patient Registration, Primary Care Clinics, Center for Community Health, and PR/Marketing.

17. Program Name: St. Luke's Center for Community Health Brown Bag Talks

Community Needs Addressed:

Improve Access to Affordable Health Insurance
Improve the Prevention and Management of Obesity
Reduce Substance Abuse: Drug Misuse and Excessive Drinking
Improve Mental Health

Target Population:

General Community

Description and Tactics:

Free one-hour health related talks on a variety of topics offered to the general community. These talks are held weekly using our physicians and licensed health care workers and provide an opportunity not only for the public to receive health education, but to better understand access to health care and the resources available at the medical center and the Center for Community Health.

Resources /Budget:

SLWR Medical Staff and other licensed care workers. Budget is minimal as we do not pay the speakers. Any expense is limited to staff time in preparing for the talks and marketing materials.

Expected Program Impact on Health Need:

Success of the Brown Bag talks is determined by the number of attendees to each talk. We track these numbers for every talk provided in the community. In addition, topics are determined and approved by medical center leaders to ensure relevancy to the community.

Partnerships/Collaboration:

We depend on our partnership with our physicians as they are our primary source for speakers. Additionally, we partner with other community nonprofits for specific topics, e.g. Hospice of the Wood River Valley and the Advocates for Survivors of Domestic Violence and Sexual Assault.

18. Program Name: Breast Screening for the Uninsured and Underinsured Women Project

Community Needs Addressed:

Improve Access to Affordable Health Insurance

Target Population:

Our project targets uninsured and underinsured women accessing mammography screening in our service area. Our project specifically targets those women living in counties within Idaho's Health District #5. Mammogram scholarships are available to women ages 20 and above. The grant specifically works to encourage Hispanic women to access these funds. Reduced rates are determined on the individual's financial situation and ability to pay.

Description and Tactics (How):

The goal of the St. Luke's Wood River Breast Screening for the Uninsured and Underinsured Women Project is to fund screening and/or diagnostic mammograms and/or breast ultrasound, thus removing cost as a barrier for women accessing breast health services, identifying cancer at an earlier stage when it is easier to treat, and ultimately increasing the survival rate of women receiving support from this project. This project is funded through the Idaho Affiliate, Susan G. Komen for the Cure.

According to a 2011 article from the Idaho Department of Health and Welfare, more than a third of Idaho women over 40 did not receive important breast cancer screening in the last two years, making Idaho last out of 50 states and the District of Columbia in cancer screening mammogram rates.

The Cancer Data Registry of Idaho estimates there are over 122,000 Idaho women over the age of 40 who have not had a mammogram in the previous two years.

Recognizing the direct connection between access to mammography screening and decreased incidence of cancer and death, St. Luke's Wood River has made it a priority to provide the most advanced breast imaging technology available for all women in our rural service area.

This project provides funding for the costs of screening and or/diagnostic mammograms and/or breast ultrasound for women 25 years of age and older. These scholarships will help offset the cost of care for patients with limited financial means and will help to increase mammography and other women's health screening rates in our service area. St. Luke's Wood River works with local providers of women's health care to encourage women in high risk populations to utilize the funds available through this grant. This effort will result in identifying cancer at earlier stages when it is easier to treat, potentially increasing the survival rate of women receiving support from this project.

This program is vital in our effort to encourage all women in our community to access mammography services. Given the continuing uncertain economic climate, we anticipate that preventative healthcare services, such as mammograms, are one of the things women will delay

paying for other household expenses. Now, more than ever, women in our community need this assistance.

Providing funding for financial scholarships for women receiving mammograms, breast ultrasound, and other important health screenings is an important part of St. Luke's Wood River's community outreach to encourage women to access mammography services. It is our goal that reducing the cost of mammograms will increase access, thereby ultimately leading to a reduction in late-stage diagnosis of breast cancer.

Resources (budget):

\$20,000 grant monies awarded 2019-2020 for all St. Luke's Health System sites.

Expected Program Impact on Health Need:

Success of our program will be measured by the number of women who receive mammography services, the number of first mammograms provided, the number of abnormal results and the number of breast cancers and the stage of breast cancers identified.

Partnerships/Collaboration:

St. Luke's Wood River Breast Screening for the Uninsured and Underinsured Women Project is made possible through a partnership with the Idaho Affiliate, Susan G. Komen for the Cure, St. Luke's Wood River and St. Luke's Wood River Foundation.

St. Luke's Wood River Medical Center will continue to collaborate with local providers of women's health care, St. Luke's Mountain States Tumor Institute (MSTI), Breast Care Diagnostic Center (BCDC), the Department of Health, the St. Luke's Center for Community Health and St. Luke's Family Medicine to encourage women in high-risk populations to utilize the funds available through this program.

The St. Luke's Center for Community Health will also provide information, brochures, referrals, community education forums, and an annual health fair with culturally appropriate information about breast cancer awareness, breast cancer screening, and financial resources available such as the Komen grant that help pay for the costs of screening and diagnostic mammograms.

Significant Health Need #5: Improve Access to Affordable Dental Care

Our community representatives provided one of their highest scores for improving access to affordable dental care. Backing up their assessment, in 2016, nearly 45% of the adults in our community did not have a dental visit over the last year according to a survey conducted by BRFSS.

²⁶ These factors served to rank affordable dental care as one of our most important health issues.

Impact on Community

Oral health is essential to general health and well-being. Poor oral health can cause pain and suffering that devastate overall health and result in financial and social costs that diminish quality of life and burden society. Oral health means much more than healthy teeth. It means being free of chronic oral-facial pain, throat cancers, oral soft tissue lesions, birth defects such as cleft lip and palate, and scores of other diseases and disorders that affect the craniofacial tissues. These are tissues whose functions we often take for granted, yet they represent the very essence of our humanity. They allow us to speak and smile; smell, taste, touch, chew, and swallow; and convey feelings and emotions through facial expressions. They also provide protection against microbial infections. Therefore, individuals with craniofacial conditions may experience loss of self-image and self-esteem, anxiety, depression, and social stigma; these in turn may limit educational, career, and marital opportunities and affect other social relations.

New research is also pointing to associations between chronic oral infections and heart and lung diseases, stroke, low-birth-weight, and premature births. Associations between periodontal disease and diabetes have long been noted. Put simply, we cannot be healthy without oral health. ²⁷

How to Address the Need:

Safe and effective disease prevention measures exist that everyone can adopt to improve oral health and prevent disease. These measures include daily oral hygiene procedures and other lifestyle behaviors, community programs such as community water fluoridation and tobacco cessation programs, and provider-based interventions such as the placement of dental sealants and examinations for common oral and pharyngeal cancers. The evidence for an association between tobacco use and oral diseases has been clearly delineated in numerous Surgeon General reports on tobacco, and the oral effects of nutrition and diet are presented in the Surgeon General's report on nutrition. ²⁸

More can be done to ensure that the messages of oral health promotion and disease prevention are getting through to the most affected populations.

Affected populations:

Research shows "a silent epidemic" of oral diseases is affecting our most vulnerable citizens—poor children, the elderly, and many members of racial and ethnic minority groups.²⁹

²⁶ Idaho and National 2002 – 2016 Behavioral Risk Factor Surveillance System

²⁷ <https://www.nidcr.nih.gov/research/data-statistics/surgeon-general#overview>

²⁸ Ibid

²⁹ Ibid

We will work with our community partners to call attention to these measures and use them to improve oral health in our community. We will continue to utilize the Center for Community Health to make referrals to our community partners (Family Health Services, Smiles for Kids) who provide dental services for those with Medicaid and those who are under-insured.

Family Health Services, a Community Health Center with clinics located in southern Idaho, makes high quality, culturally sensitive, primary medical and dental care, behavioral health and social services affordable and accessible for all the people. They have expressed a desire to open a clinic in our community, which would include dental services. We have expressed our interest in supporting their services and hope to develop a relationship with them in the next year to determine our level of support.

Description and tactics: It is not within St. Luke's scope of service currently to deliver dental care to patients. The Center for Community Health actively refers to dental care providers, particularly those who serve under and non-insured patients. We understand that Family Health Services, our primary dental provider partner organization, is assessing the ability to open a clinic in our valley. St. Luke's Wood River is open and committed to providing support to this organization to help them begin services here.